

# DuPage Airport Authority

West Chicago, Illinois

(A COMPONENT UNIT OF DUPAGE COUNTY, ILLINOIS)



## Comprehensive Annual Financial Report For the Year Ended December 31, 2018

**FILED**

JUN 17 2019

*Jean Kacynski*  
DuPage County Clerk

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS  
(A COMPONENT UNIT OF DUPAGE COUNTY, ILLINOIS)**

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT**

For the Year Ended  
December 31, 2018

**FILED**  
JUN 17 2019  
*Jean Kaczmarek*  
DuPage County Clerk

Prepared by the Finance Department  
Patrick Hoard, Director of Finance

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS  
TABLE OF CONTENTS**

---

	<u>Page(s)</u>
<b>INTRODUCTORY SECTION</b>	
Principal Officials .....	i
Organizational Chart .....	ii
Certificate of Achievement for Excellence in Financial Reporting .....	iii
Letter of Transmittal .....	iv-xii
<b>FINANCIAL SECTION</b>	
INDEPENDENT AUDITOR’S REPORT .....	1-2
<b>GENERAL PURPOSE EXTERNAL FINANCIAL STATEMENTS</b>	
Management’s Discussion and Analysis .....	MD&A 1-5
<b>Basic Financial Statements</b>	
Statement of Net Position .....	3-4
Statement of Revenues, Expenses and Changes in Net Position .....	5
Statement of Cash Flows .....	6-7
Notes to Financial Statements .....	8-22
<b>Required Supplementary Information</b>	
<b>Illinois Municipal Retirement Fund</b>	
Schedule of Employer Contributions .....	23
Schedule of Changes in the Employers’ Net Pension Liability (Asset) and Related Ratios .....	24
<b>SUPPLEMENTAL DATA</b>	
Combining Schedule of Net Position - By Subfund .....	25-26
Combining Schedule of Revenues, Expenses and Changes in Net Position - by Subfund .....	27

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS  
TABLE OF CONTENTS (Continued)**

---

Page(s)

**FINANCIAL SECTION (Continued)**

**SUPPLEMENTAL DATA (Continued)**

Schedule of Revenues, Expenses and Changes in Net Position - Budget and Actual	
Airport Operations.....	28
DuPage Flight Center .....	29
Prairie Landing Golf Course .....	30
Consolidated Year End Financial Report.....	31

**OTHER DATA**

Schedule of Insurance in Force .....	32
--------------------------------------	----

**STATISTICAL SECTION**

Financial Trends	
Net Position and Changes in Net Position .....	33
Revenue Capacity	
Schedule of Operating Revenue by Source .....	34
Schedule of Principal Revenue Payers -	
Revenue from Fuel Sales Transactions .....	35
Revenue from Nonfuel Sales Transactions .....	36
Schedule of Revenue Rates and Charges .....	37
Demographic and Economic Information	
Schedule of Certain Expenses by Function and Department .....	38
Demographic and Economic Information .....	39
Full-Time Equivalent Employees by Department .....	40
Operating Information	
Principal Employers .....	41
Schedule of Capital Contributions .....	42
Schedule of Property Tax Data .....	43
Miscellaneous Statistical Data .....	44
Schedule of Capital Assets and Depreciation .....	45-46
Airport Information .....	47

## **INTRODUCTORY SECTION**

**DUPAGE AIRPORT AUTHORITY**

**PRINCIPAL OFFICIALS**

**DECEMBER 31, 2018**

---

**BOARD OF COMMISSIONERS**

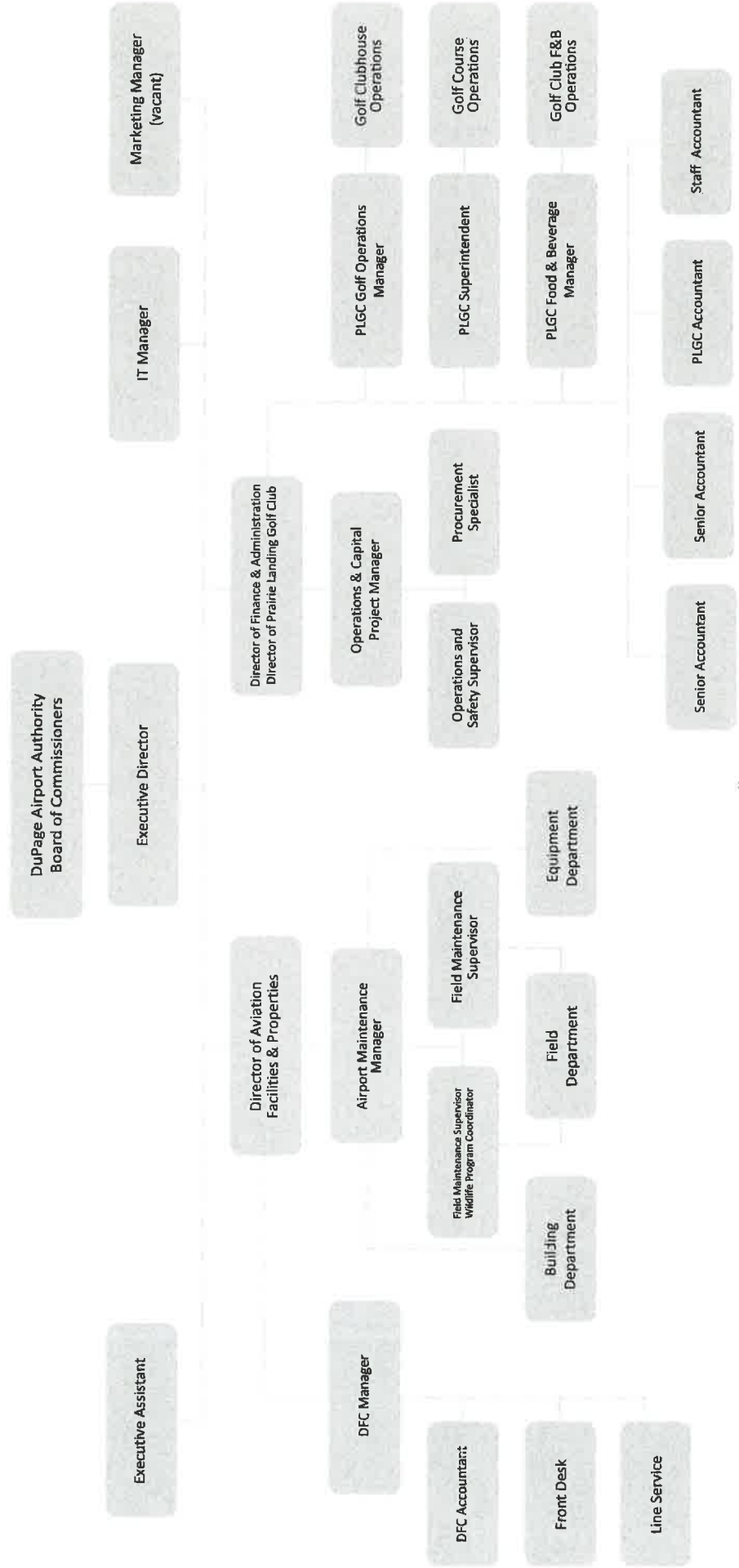
Stephen L. Davis, Chairman  
Gina R. LaMantia, Vice Chair  
Donald C. Sharp, Secretary  
Michael V. Ledonne, Treasurer  
Juan E. Chavez, Commissioner  
Charles E. Donnelly, Commissioner  
Herbert A. Getz, Commissioner  
Gregory J. Posch, Commissioner  
Daniel J. Wagner, Commissioner

**ADMINISTRATIVE**

David Bird, Executive Director



# ORGANIZATIONAL CHART





Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**DuPage Airport Authority  
Illinois**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**December 31, 2017**

*Christopher P. Morrill*

Executive Director/CEO





April 15, 2019

Board of Commissioners  
DuPage Airport Authority  
2700 International Drive, Suite 200  
West Chicago, IL 60185

Honorable Commissioners:

We respectfully present for your review this Comprehensive Annual Financial Report (CAFR) for the DuPage Airport Authority (the Authority) for the fiscal year ended December 31, 2018. This CAFR is prepared and presented by the Finance Department and represents the Authority's commitment to provide accurate financial information to the Board of Commissioners and to the community we serve.

The CAFR contains financial statements and statistical information that fully disclose all the material financial operations of the Authority. The financial statements and statistical information contained herein are representations of the Authority's management, which bears the responsibility for the accuracy, completeness, and fairness of the CAFR. A narrative overview and analysis of the financial activities of the Authority, that occurred during the fiscal year ended December 31, 2018, are presented in the Management's Discussion and Analysis (MD&A) found in the Financial Section.

This year's annual financial report is presented as a comprehensive document prepared in accordance with the guidelines set forth by the Government Finance Officers Association of the United States and Canada (GFOA). The GFOA awards a Certificate of Achievement to all public entities whose annual financial reports are judged to conform to the high standards of public financial reporting, including generally accepted accounting principles promulgated by the Government Accounting Standards Board (GASB). It is our belief that the accompanying fiscal year December 31, 2018 CAFR meets the program standards and will be submitted to the GFOA for review.

#### **THE DUPAGE AIRPORT AUTHORITY**

The Authority is an independent government body established by law by the State of Illinois. It was created after the State adopted the Airport Authorities Act of 1945. The Authority operates and manages the DuPage Airport (DPA), the fixed-base operations of the DuPage Flight Center (DFC), and the Prairie Landing Golf Club (PLGC). The Authority also manages and provides accounting for the DuPage Business Center Property Owners Association, a joint-partnership that operates the DuPage Business Center, an 800-acre business development park south of the Airport.

The Airport encompasses 2,800+ acres of land. This land was formerly sheep-grazing land that was purchased in 1927 and converted into a grass strip airfield. The U.S. Navy requisitioned the DuPage Airport in 1941, built brick hangars, and paved two runways in order to use the facility to train pilots for the war efforts during WWII. The airport was officially activated in March 1943. In 1946, the Navy sold the airport to DuPage County for one dollar. In the late 1970s, the Airport was designated a reliever airport for general aviation aircraft. In the 1980s, the Authority began an expansion project to accommodate increased traffic. The Airport grew from 900 acres in 1985 to 2,800 acres by 1992 through land acquisitions that provided a large buffer zone and allowed the Authority to maintain control of the property surrounding the runway complex. Since 1992, there have been several land sales and land acquisitions, but the total land owned by the Authority remains around 2,800 acres. Between 2012 and 2014, the Airport's secondary runway 2R/20L was extended to 6,451 feet, and the main runway 2L/20R was widened to 150 feet in order to accommodate larger corporate jet aircraft. With its main runway measuring 7,570 feet, the Airport boasts the second longest runway in the Chicago market outside of Chicago O'Hare International (ORD).

The Authority is located within DuPage County approximately 29 miles west of downtown Chicago in West Chicago and is empowered to levy a property tax on real properties located within DuPage County, which encompasses an area of approximately 336 square miles and includes nine townships within the County's boundaries. The physical land owned by the Authority for the airport, golf course, and an associated business park straddles two townships, Wayne and Winfield, and is located on the far western edge of the County along the border with Kane County.

The Authority is governed by a nine-member Board of Commissioners (Board). Commissioners are appointed to staggered five-year terms. Commissioners are appointed by the DuPage County Chairman with the advice and consent of the DuPage County Board. Policy-making and legislative authority rests with the Board, which is responsible for passing ordinances, resolutions, adopting the budget, and hiring the Executive Director. The Executive Director is responsible for carrying out the policies, ordinances and resolutions of the Board, for overseeing the day-to-day operations of the Authority, and overseeing hiring practices. Meetings of the Board are scheduled six times per year in January, March, May, June, September, and November. Meetings are open to the public.

### **FINANCIAL REPORTING ENTITY**

The Authority's financial reporting entity has been defined in accordance with GASB Statement No. 14 as amended by GASB Statement No. 61. The financial statements contained within this CAFR include all departments and operations for which the Authority is financially accountable. Financial accountability is defined in Note 1 to the financial statements. While the Authority is a component unit of DuPage County, no governmental organizations other than the Authority itself are included in the financial reporting entity.

### **ECONOMIC CONDITION**

The financial condition of the Authority is primarily dependent upon aircraft utilization, aviation fuel sales, and the leasing of hangars, tie-down spots, and office space. The Authority's operational revenue is derived from three main operations: the DuPage Airport, the DuPage Flight Center, and Prairie Landing Golf Club.

Total operating revenues increased \$1,152,323 (7%) from FY17 while total direct operating expenses increased \$1,659,123 (14%). General and Administrative expenses (including Real Estate Taxes) increased \$127,315 (3%) vs. FY17. The net result from operations was an overall decrease of \$634,115 vs. last year's operating income. A more detailed discussion of the financial results is contained in the Management's Discussion and Analysis found in the Financial Section of this report.

Hangar and tie-down (HTD) rentals continue to be sluggish and have not recovered from the deep recession of 2008. At December 31, 2018, only 43% of available hangars and tie-downs were leased. However, Airport Operations (takeoffs and landings) were up 15.9% (106.2K in FY18 vs. 91.7K in FY17), which is up 20.6% from nine years prior. Operations are up 34.4K (47.8%) from the Airport's lowest point in the past 10 years (FY14). Also, revenue from aviation fuel sales increased vs. last year. Jet A fuel was down 92K gallons (-3.81%) but up \$941K (10.31%) from FY17, while General Aviation fuel (100LL) was up 7.4K gallons (3.47%) and up \$109K (10.61%). Revenue from other airport services provided by DFC (e.g. transient plane storage, customs, de-icing, etc.) was up 19.74% from last year (\$685K in FY18 vs. \$572K in FY17). Prairie Landing had an 8.78% decrease in number of rounds of golf played (24.3K in FY18 vs. 26.7K in FY17) and had a 6.73% decrease in net greens fees collected for the year (\$999K in FY18 vs. \$1.07M in FY17).

### **LONG-TERM FINANCIAL PLANNING**

To augment our financial planning process, five-year projections will be developed each year for both operating and capital budget needs as a part of the budget development process. The projections will allow us to determine the impact of capital projects on future operating expense budgets, future revenue requirements, and plans to achieve them.

### **RELEVANT FINANCIAL POLICIES**

The DuPage Airport Authority Code contains policies and regulations that affect the financial operation and results of the Authority. The Code includes relevant financial policies for capital improvements, investments, and procurement.

The capital improvement policy states the Authority and the Board may make annual appropriation requests for specified capital improvements not to exceed three percent (3%) of the equalized assessed value of property subject to taxation by the Authority. The Authority's assessed value of property at year end 2017 was \$36,377,894,196, and the amount appropriated for capital improvements in 2018 was \$6,106,295, which is only 0.018% of the assessed value of property.

The investment policy states that all unrestricted cash funds shall be consolidated to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping, and administration. The ending balance of unrestricted cash and cash equivalents in 2018 was \$10,928,742. Investment income earned in 2018 was \$163,502.

The procurement policy dictates approval thresholds for contracts and purchase orders, minimum competition requirements, and the appropriate use of Authority purchasing cards.

### **MAJOR INITIATIVES**

#### **Prairie Landing Golf Club – Golf Cart Fleet Replacement - \$299,912**



Prairie Landing replaced its entire 2011 fleet of 76 golf carts with Yamaha Drive model electric golf carts. The new carts include GPS, cart control, and on-course ordering to enhance customer experience.

**John Deere 8270R Tractor - \$212,159**



The Airport Authority purchased a new tractor that is utilized for pulling a 42' airfield mower. The tractor and mower perform the work of three (3) existing mowers. The tractor is also utilized for snow removal operations during the winter season.

**Landside Signage Project - \$164,016**



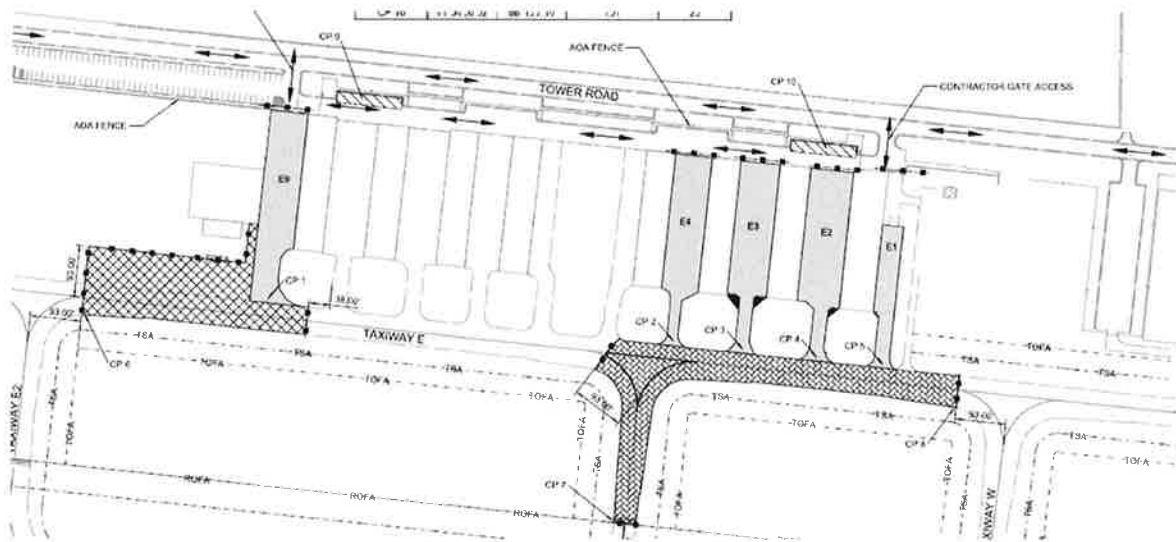
The Airport Authority completed a project to install wayfinding signage throughout Airport property. The Airport's previous signage lacked consistent sizing, font, locations, color schemes, and proper messaging.

**Managed IT Network Equipment - \$156,000**



The Airport Authority purchased new servers, hardware, equipment, software, and peripherals for the creation of a virtualized network that includes managed backup, disaster recover, security, and user administration.

**Echo T-Hangar Pavement Rehabilitation Phase 1 - \$132,227**



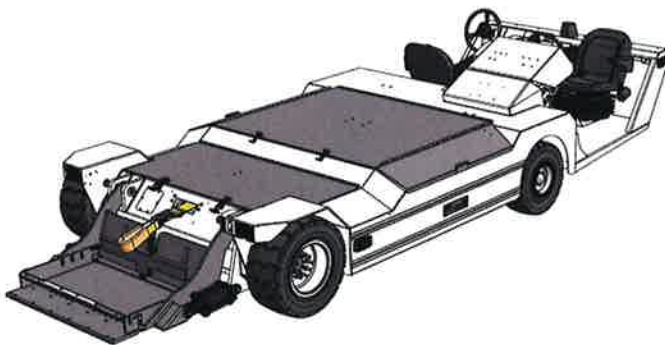
The Airport Authority sponsored an Airport Improvement Program project to mill and overlay deteriorated asphalt aircraft apron areas between the Echo T-Hangars as identified by a Pavement Condition Index study conducted by the Illinois Department of Transportation, Division of Aeronautics. This project received Federal and State funding.

**Replace Rooftop Air Handling Units - \$113,140**



The Airport Authority completed a project to replace ten (10) air handling units which were at the end of their service life. Unit locations include the Government Center, South High Tail Hangar, Hanger E18 and the Prairie Landing Clubhouse.

**Lektro Aircraft Tug - \$104,774**



The DuPage Flight Center purchased a new aircraft tug that can move larger aircraft (up to 120,000 lbs.). Aircraft of this size are becoming more common at DuPage Airport.

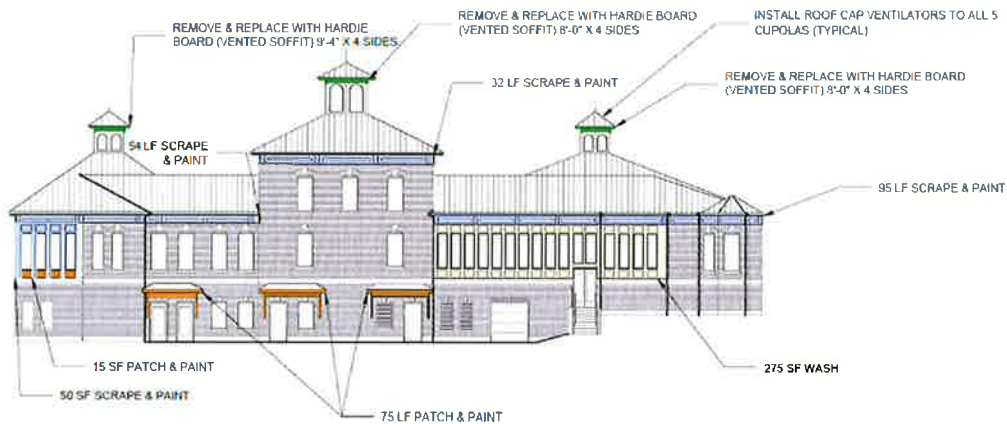


**Pond Abutment and Seawall Erosion Repair at PLGC - \$73,184**



Prairie Landing completed pond abutment and seawall erosion repairs near Holes #9 and #18. Soil erosion between the fairway and the seawall caused an unsafe void that had to be restored to its original condition. The repair included installing a geotextile fabric liner, backfill with stone and restoration to its intended grade.

**PLGC Clubhouse Painting and Trim Repair - \$64,667**



Prairie Landing completed a project to scrape, paint and replace rotted trim at various areas of Clubhouse and course restroom shelter.

**Replace Course Irrigation Pumps at PLGC - \$61,449**



Prairie Landing replaced the motors, shafts, and pumps at the course irrigation pump station. The pump station supplies and charges the irrigation system. The motors, shafts, and pumps replaced were the original units that were installed when the golf course was constructed more than 25 years ago.

**INTERNAL CONTROLS**

We believe that the Authority's internal control framework adequately safeguards assets and provides reasonable assurance of the proper recording of financial transactions. Management also believes that the data in this CAFR, as presented, is accurate in all material respects, that it presents fairly the financial position, results of operations and cash flows of the Authority, and that all disclosures necessary to enable the reader to gain maximum understanding of the Authority's financial affairs have been included.

While it is always management's goal to present the Authority's financial statements as accurately as possible, we understand the costs of any internal controls should not exceed the benefits to be derived. Therefore, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

**THE BUDGET**

Authority management recognizes the importance of proper and accurate budgeting. Management annually creates a comprehensive line-item budget that is adopted by the Board of Commissioners in a public meeting at the beginning of each fiscal year. The budget includes detailed projections of the expected financial operation over the next year in accordance with the Authority's long-range financial and master plans.



Preparation of the annual budget begins with development of the Capital Improvement Plans in June. The process continues in July with departmental Operating Budget requests. In August and September, the proposed Operating and Capital Budgets are refined by department managers and directors, followed by a thorough review of overall projections by the Executive Director. The proposed Budget is then presented to the Finance Committee in October for review before the formal presentation of the tentative budget to the entire Board of Commissioners in November. The tentative budget is then sent to the DuPage County Chairman, who has 30 days to enact any line-item vetoes. In January, a public meeting is held for the general public to review and comment on the tentative budget. At the January meeting of the Board of Commissioners, the Board approves the official Budget and Appropriation Ordinance. Finally, the Budget Ordinance is filed with the DuPage County Recorder's office.

Management's control of the budget is maintained at the department level. It is the responsibility of each department to administer its operations in such a manner as to ensure that the use of funds is consistent with the goals and programs authorized by the Board of Commissioners. The annual budget is presented on our website site at <http://www.dupageairport.com/airport-authority/finance/>.

#### **INDEPENDENT AUDITOR**

The Authority's independent accounting firm, Sikich LLP, has rendered an unmodified opinion on the Authority's financial statements for the fiscal year ended December 31, 2018, which states that the financial statements present fairly, in all material respects, the results of the Authority's financial position, changes in financial position and cash flows. The Auditor's report on the financial statements is included in the financial section of the report.

#### **AWARDS AND ACHIEVEMENTS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to DuPage Airport Authority for its comprehensive annual financial report for the fiscal year ended December 31, 2017. This was the second consecutive year that the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

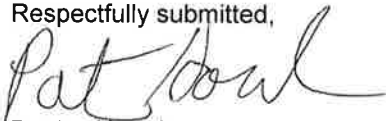
A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

#### **ACKNOWLEDGMENTS**

The publication of this CAFR reflects the level of excellence and professionalism of the Authority's entire staff. We wish to express our appreciation specifically to all members of the Finance Department, who contributed to the preparation of the CAFR.

We would also like to thank the Board of Commissioners for their guidance and support provided in the planning and conducting of the financial operations of the Authority. Their direction and counsel have helped the DuPage Airport Authority to become an airport of distinction in the general aviation industry.

Respectfully submitted,



Patrick Hoard  
Director of Finance

**FINANCIAL SECTION**

1415 West Diehl Road, Suite 400  
Naperville, IL 60563  
630.566.8400

**SIKICH.COM**

## **INDEPENDENT AUDITOR'S REPORT**

Board of Commissioners  
DuPage Airport Authority  
West Chicago, Illinois

We have audited the accompanying financial statements of the DuPage Airport Authority, West Chicago, Illinois (the Authority), a component unit of DuPage County, Illinois, as of and for the year ended December 31, 2018, and the related notes to financial statements which collectively comprise the Authority's basic financial statements, as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Authority's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the DuPage Airport Authority, West Chicago, Illinois, as of December 31, 2018, and the respective changes in financial position and cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the required supplementary information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The introductory section, supplemental data, other data and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The supplemental data is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental data is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section, other data and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

*Sikich LLP*

Naperville, Illinois  
April 15, 2019

**GENERAL PURPOSE EXTERNAL  
FINANCIAL STATEMENTS**

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**Management's Discussion and Analysis**

As management of the DuPage Airport Authority ("Authority"), we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Authority for the fiscal year ended December 31, 2018.

**Basic Financial Statements**

The Authority uses fund accounting to report on its financial position and the results of its operations. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Authority, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. A fund is a separate accounting entity with a self-balancing set of accounts.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. The Authority uses one enterprise fund to account for those activities which include providing goods and services to outside parties. The Authority currently has three divisions within a single enterprise fund in order to appropriately account for its daily activities.

Under this method of accounting, revenue is recorded when earned and expenses are recorded when incurred. The basic financial statements include a statement of net position, a statement of revenues, expenses, and changes in net position, and a statement of cash flows.

The *Statement of Net Position* reports information on all of the Authority's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with assets plus deferred outflows of resources less liabilities and deferred inflows of resources reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of the Authority's financial position.

The *Statement of Revenues, Expenses and Changes in Net Position* presents information showing how the Authority's net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future periods.

The *Statement of Cash Flows* relates to the flows of cash and cash equivalents. Consequently, only transactions that affect the Authority's cash accounts are recorded in this statement. A reconciliation is provided at the bottom of the Statement of Cash Flows to assist in the understanding of the difference between cash flows from operating activities and operating income.

**Financial Highlights**

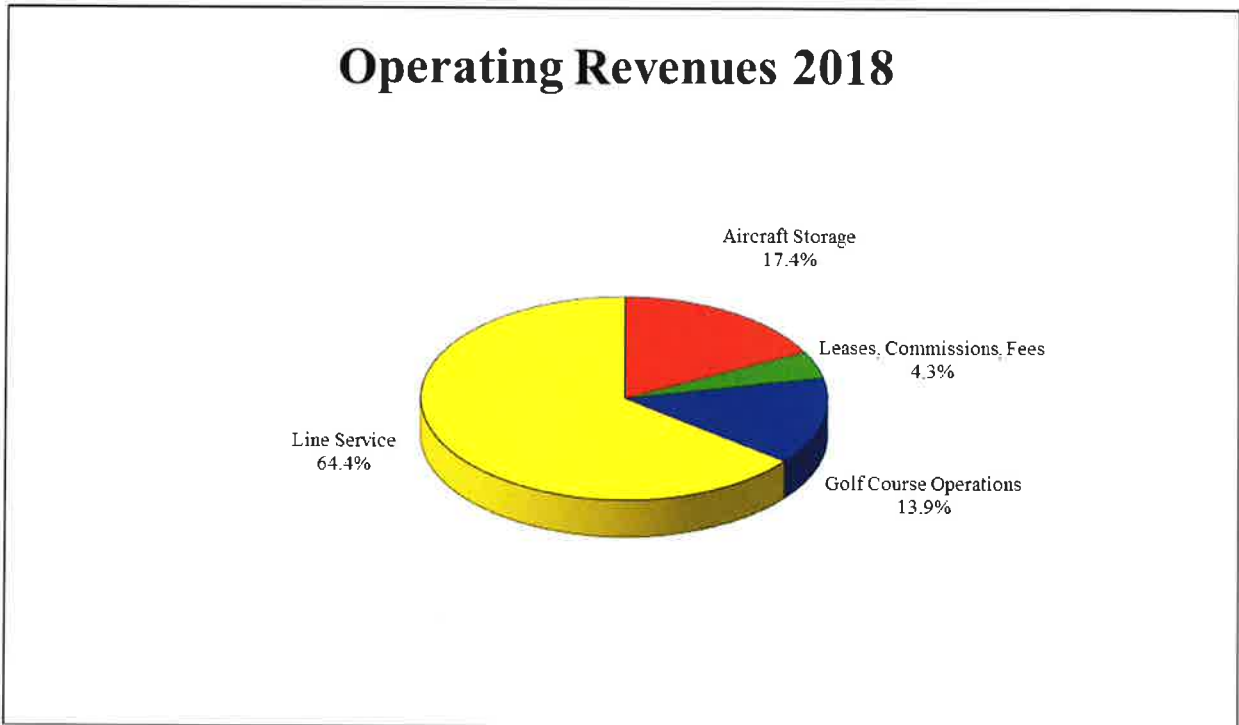
- ➔ Operating loss before depreciation and amortization was \$1,326,660. This compares to an operating loss of \$692,548 in the prior year. This loss was mostly driven by an increase in one-time major maintenance costs. In 2018, \$333K was spent on updating the Airport's Master Plan and Airfield Layout Plan, \$185K on repairs/upgrades at the Airport, and \$180K repairs/upgrades at PLGC. This was approximately \$421K more than was spent on major maintenance projects in 2017. IMRF expenses were up \$91K YOY related to the net pension liability. The liability is calculated in accordance with GASB 68. Operating profit from Fuel sales was up \$42K. Non-airfield lease/maintenance revenues were down \$369K from 2017, mainly due to the expiration of long-term agreements.







**Revenue** - The chart below shows major sources of operating revenue for the year ending December 31, 2018.

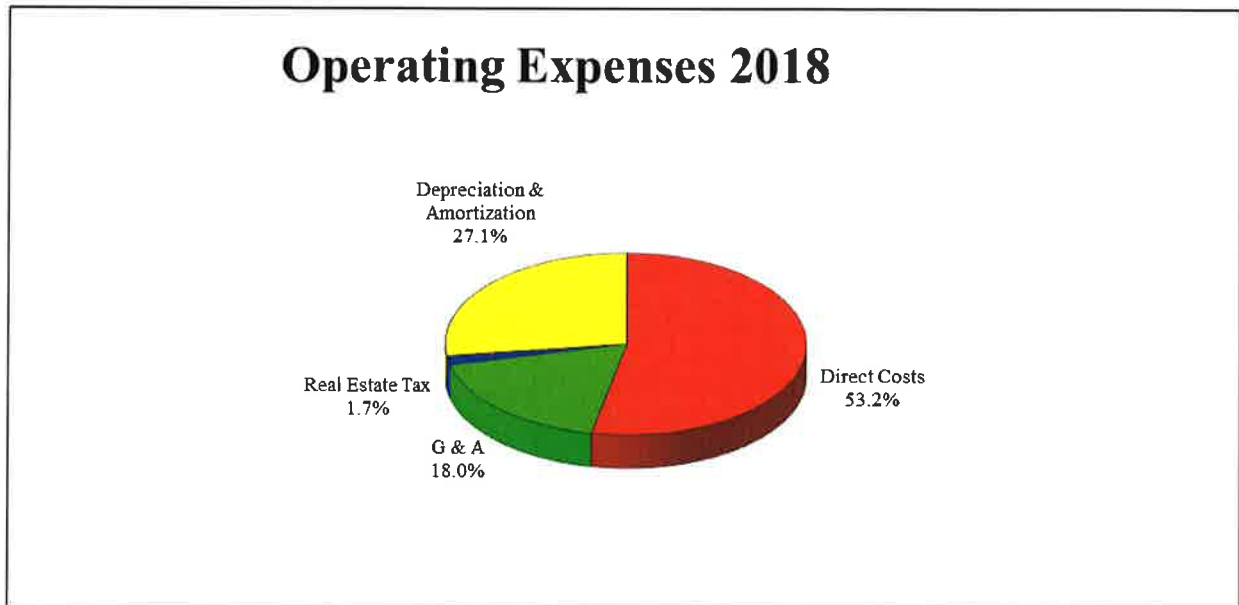


Total Revenues increased 47.87% from the previous year. A large increase in Gain on Disposal of Capital Assets was the primary driver of this increase. In 2018, three parcels in the DuPage Business Center were sold. The gain on these three parcels was \$10M. Total quantities of fuel sold decreased by 3.22% from 2017. However, the average selling price increased by almost 14% and Gross Margins expanded. The combination resulted in a 10.3% increase in total fuel revenue (up \$1.05M). The average selling price per gallon of Jet A fuel was \$4.33 in 2018 compared to \$3.77 in 2017. This operation continues to be a major revenue source for the Authority with 64% of total operating revenues coming from fuel sales in the line service.

In 2018, the Golf Course saw an increase in overall operating revenues. The number of rounds golfed were down 8.8%, but revenue from golf activity was down only 3.3%. Poor weather early in the season and in the fall resulted in fewer rounds than might normally be expected. Wedding and Banquet revenues were up 26.7% from 2017. Food and Beverage revenues decreased 5.6%, but much of this is attributed to the reduced golf rounds.

Aircraft Storage revenue increased \$289K (10.5%) over 2017 driven by an increasing utilization of our available storage and leasing space and poor weather in addition to leases related to new based aircraft. Revenue from Leases, Commissions, and Fees had a decrease of \$369K (33%). This reduction is related to the expiration of a development agreement with Centerpoint properties.

**Expenses** - The chart below shows major categories of expenses for the year ending December 31, 2018.



Total expenses increased 7.7%. Direct Costs increased in 2018 due to the higher price of fuel purchased for sale by Line Service (up \$1.04M), Major Maintenance expenses (up \$421K) and IMRF costs (up \$45K). General & Administrative costs increased 3% vs. 2017. The net increase in G&A costs was mostly due to increased one-time DuPage Business Center-related expenses, which were up \$155K over 2017. Also, IMFR costs were up \$46K in 2018. Utilities and Insurance costs increased \$17K and \$14K, respectively, but Professional Services were down \$105K from the prior year.

#### **Capital Assets**

Total Capital Assets put into service in 2018 was \$1.7 million, of which \$267,000 was carried over from prior year "Construction in Progress" balances. The current year "Construction in Progress" balance was \$2.4 million at year-end. Depreciation expense in 2018 was \$7.01 million.

The major impacts to Capital Assets during the fiscal year were: Machinery & Equipment purchases totaling \$1.1 million including \$408,000 to replace the golf cart fleet at PLGC (received \$108,000 in trade credit for the old fleet), \$212,000 for an airfield mower tractor, and \$105,000 for an aircraft tug. Buildings & Improvements had \$223,000 in capitalized projects including \$113,000 to replace HVAC units at the Government Center, Hangars, & PLGC, and \$62,000 in additional final costs related to the transient hangar. Office Furniture & Equipment had \$167,000 in capitalized costs including \$156,000 in total costs for hardware, equipment, and peripherals for the new Managed IT Network.

A summary of capital assets can be found in Note 4 of the Financial Statements.

#### **Requests for Information**

This financial report is designed to provide a general overview of the DuPage Airport Authority's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, DuPage Airport Authority, 2700 International Drive, Suite 200, West Chicago, IL 60185.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**STATEMENT OF NET POSITION**

December 31, 2018

---

<b>CURRENT ASSETS</b>	
Cash and cash equivalents	\$ 6,654,200
Cash and cash equivalents - designated	3,499,038
Investments	775,504
Investments - restricted	13,224,496
Receivables	
Property taxes	5,530,895
Accounts	570,552
Accrued interest	76,429
Prepaid expenses	483,704
Inventories	<u>256,839</u>
 Total current assets	 <u>31,071,657</u>
 <b>NONCURRENT ASSETS</b>	
Net pension asset- IMRF	<u>555,419</u>
 Total noncurrent assets	 <u>555,419</u>
 Capital assets	
Not being depreciated	71,335,259
Being depreciated	284,327,751
Less accumulated depreciation	<u>(198,402,829)</u>
 Net capital assets	 <u>157,260,181</u>
 Total assets	 <u>188,887,257</u>
 <b>DEFERRED OUTFLOWS OF RESOURCES</b>	
Pension items - IMRF	<u>487,901</u>
 Total deferred outflows of resources	 <u>487,901</u>
 Total assets and deferred outflows of resources	 <u>189,375,158</u>

(This statement is continued on the following page.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

STATEMENT OF NET POSITION (Continued)

December 31, 2018

---

**CURRENT LIABILITIES**

Accounts payable	\$ 618,234
Accrued liabilities	718,695
Compensated absences	89,937
Customer deposits and advances	292,545
Security deposits	148,538
Unearned revenue	<u>124,795</u>

Total current liabilities 1,992,744

**NONCURRENT LIABILITIES**

Unearned revenue	1,279,146
Compensated absences	<u>359,749</u>

Total noncurrent liabilities 1,638,895

Total liabilities 3,631,639

**DEFERRED INFLOWS OF RESOURCES**

Deferred revenue - property taxes	5,530,895
Pension items - IMRF	<u>1,539,660</u>

Total deferred inflows of resources 7,070,555

Total liabilities and deferred inflows of resources 10,702,194

**NET POSITION**

Net investment in capital assets	157,083,980
Restricted for aeronautics	13,224,496
Unrestricted	<u>8,364,488</u>

**TOTAL NET POSITION** \$ 178,672,964

See accompanying notes to financial statements.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

For the Year Ended December 31, 2018

<b>OPERATING REVENUES</b>	
Aircraft storage	\$ 3,053,336
Leases, commissions and fees	751,327
Golf course operations	2,435,826
Line service	<u>11,335,666</u>
Total operating revenues	<u>17,576,155</u>
<b>OPERATING EXPENSES</b>	
Direct costs	
Airport operations	4,900,854
Golf course operations	2,020,425
Line service	6,862,443
General and administrative	
Salaries and benefits	3,265,248
Utilities	80,700
Office expense	179,066
Insurance	196,285
Professional services	337,812
Postage	9,783
Real estate tax	441,687
Advertising and promotions	185,521
Miscellaneous	<u>422,991</u>
Total operating expenses	<u>18,902,815</u>
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	<u>(1,326,660)</u>
Depreciation	<u>7,040,125</u>
OPERATING INCOME (LOSS)	<u>(8,366,785)</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>	
Property taxes	6,032,774
Personal property replacement tax	53,644
Investment income	163,502
Miscellaneous income	140,785
Gain on disposal of capital assets	<u>10,108,842</u>
Total non-operating revenues (expenses)	<u>16,499,547</u>
INCOME BEFORE CONTRIBUTIONS	8,132,762
<b>CONTRIBUTIONS</b>	<u>965,405</u>
CHANGE IN NET POSITION	9,098,167
NET POSITION, JANUARY 1	<u>169,574,797</u>
<b>NET POSITION, DECEMBER 31</b>	<u><u>\$ 178,672,964</u></u>

See accompanying notes to financial statements.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**STATEMENT OF CASH FLOWS**

For the Year Ended December 31, 2018

---

**CASH FLOWS FROM OPERATING ACTIVITIES**

Receipts from customers and users	\$ 17,497,970
Payments to suppliers	(12,855,836)
Payments to and on behalf of employees	<u>(5,848,480)</u>
Net cash from operating activities	<u>(1,206,346)</u>

**CASH FLOWS FROM NONCAPITAL  
FINANCING ACTIVITIES**

Non-operating revenues - property taxes	6,032,774
Non-operating revenues - replacement taxes	<u>53,644</u>
Net cash from noncapital financing activities	<u>6,086,418</u>

**CASH FLOWS FROM CAPITAL AND RELATED  
FINANCING ACTIVITIES**

Grant monies received	152,147
Acquisition and construction of capital assets	(1,954,556)
Proceeds from sale of capital assets	<u>13,257,622</u>
Net cash from capital and related financing activities	<u>11,455,213</u>

**CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of investments	(14,000,000)
Investment income	<u>87,073</u>
Net cash from investing activities	<u>(13,912,927)</u>

**NET DECREASE IN CASH AND  
CASH EQUIVALENTS**

2,422,358

**CASH AND CASH EQUIVALENTS, JANUARY 1**

7,730,880

**CASH AND CASH EQUIVALENTS, DECEMBER 31**

\$ 10,153,238

**PRESENTED AS**

Cash and cash equivalents	\$ 6,654,200
Cash and cash equivalents - designated	<u>3,499,038</u>
Total cash and cash equivalents	<u>\$ 10,153,238</u>

(This statement is continued on the following page.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

STATEMENT OF CASH FLOWS (Continued)

For the Year Ended December 31, 2018

---

**RECONCILIATION OF OPERATING INCOME (LOSS)  
TO NET CASH FROM OPERATING ACTIVITIES**

Operating income (loss)	\$ (8,366,785)
Adjustments to reconcile operating income (loss) to net cash from operating activities	
Depreciation	7,040,125
Miscellaneous income	140,785
Changes in assets and liabilities	
Accounts receivable	372,644
Note receivable	24,915
Prepaid expenses	(2,959)
Inventories	(14,915)
Net pension asset - IMRF	(555,419)
Accounts payable	(241,854)
Accrued liabilities	58,977
Compensated absences	(1,269)
Net pension liability - IMRF	(1,409,253)
Pension items - IMRF	2,365,191
Customer deposits and advances	47,738
Security deposits	(45,314)
Unearned revenue	<u>(618,953)</u>

**NET CASH FROM OPERATING ACTIVITIES** \$ (1,206,346)

**NONCASH INVESTING, CAPITAL AND  
FINANCING ACTIVITIES**

Contributions	\$ 644,099
Capital asset additions in accounts payable and retainage	176,201

See accompanying notes to financial statements.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**NOTES TO FINANCIAL STATEMENTS**

December 31, 2018

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the DuPage Airport Authority (the Authority) have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to government units (hereinafter referred to as generally accepted accounting principles (GAAP)). The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Authority's accounting policies are described below.

**a. Reporting Entity**

The Authority was created subject to "An Act in Relation to Airport Authorities" (70 ILCS 5/0 et seq) to operate an airport facility in western DuPage County, Illinois.

The Authority operates under the direction of the Board of Commissioners. As required by GAAP, these financial statements present the Authority. In evaluating how to define the reporting entity, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made based upon the significance of their operational or financial relationships with the primary government.

Based on these criteria, the Authority does not have any component units.

Effective September 1995, the DuPage County Board Chairman was given (by state statute) line item veto authority over the Authority's budget. The County Board Chairman also has the ability to appoint the nine Airport Authority Board Members with the County Board's approval. Based on the circumstances defined above, the Authority is considered a component unit of DuPage County (the County).

**b. Measurement Focus and Basis of Accounting**

The Authority's financial statements are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of these funds are included on the statement of net position. Proprietary fund operating statements present increases (e.g., revenues) and decreases (e.g., expenses) in net position.

The accounting policies for the Authority conform to GAAP applicable to proprietary funds of governmental units. The financial records of the Authority are maintained by utilizing the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liability is incurred or economic asset used.



**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

c. Basis of Accounting

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Authority are charges to customers for sales and services. Operating expenses for the Authority include the cost of sales and services, general and administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The Authority reports unearned and deferred revenues on its financial statements. Deferred revenues arise when property taxes have been levied but are intended to finance the next fiscal period. Unearned revenue arises when a revenue is measurable but not earned under the accrual basis of accounting. Unearned revenues also arise when resources are received by the Authority before it has a legal claim to them or prior to the provision of services, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the Authority has a legal claim to the resources, the liability and deferred inflows of resources for unearned and deferred revenues are removed from the financial statements and revenue is recognized.

d. Cash and Cash Equivalents

For purposes of the statement of cash flows, the Authority considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

e. Investments

Investments with a maturity of less than one year when purchased, non-negotiable certificates of deposit and other nonparticipating investments are stated at cost or amortized cost. Investments with a maturity greater than one year when purchased are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

f. Receivables

The Authority grants trade credit to its customers, primarily tenants and fuel purchasers. Receivables are valued at management's estimate of the amount that will ultimately be collected. The allowance for doubtful accounts, if any, is based on specific identification of uncollectible accounts and the Authority's historical collection experience. The allowance for bad debts at December 31, 2018 is \$5,883.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

g. Inventories

Inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories are accounted for using the consumption method.

h. Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the date of this report are recorded as prepaid expenses.

i. Capital Assets

Capital assets comprising buildings, office equipment, software, vehicles and airport improvements are recorded at cost. Capital assets are defined by the Authority as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value or service capacity of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable. Depreciation is calculated using the straight-line method over the following estimated useful lives:

Assets	Years
Buildings	35
Building improvements	10-20
Land improvements	10-20
Equipment and vehicles	3-10
Runways, ramps and parking lots	20
Office and other equipment	3-8

j. Compensated Absences

Authority employees are granted vacation pay and sick leave in varying amounts. In the event of termination, an employee is reimbursed for accumulated vacation time. Accumulated unpaid sick leave is payable to an employee in the event of a voluntary termination of employment with the Authority or upon retirement from the Authority.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

k. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

l. Net Position

In the government-wide financial statements, restricted net position is legally restricted by outside parties for a specific purpose. See Note 10. Net investment in capital assets represents the book value of capital assets less any outstanding long-term debt issued to acquire or construct the capital assets.

None of the restricted net position results from enabling legislation adopted by the Authority. The Authority's flow of funds assumption prescribes that the funds with the highest level of constraint are expended first. If restricted or unrestricted funds are available for spending, the restricted funds are spent first.

m. Accounting Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

**2. DEPOSITS AND INVESTMENTS**

The Authority categorizes the fair value measurements within the fair value hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. At December 31, 2018, the Authority held no investments subject to fair value measurement.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**2. DEPOSITS AND INVESTMENTS (Continued)**

a. Permitted Deposits and Investments

Statutes authorize the Authority to make deposits/invest in: insured commercial banks, savings and loan institutions, obligations of the U.S. Treasury and U.S. agencies, insured credit union shares, money market mutual funds with portfolios of securities issued or guaranteed by the United States Government or agreements to repurchase these same obligations, repurchase agreements, short-term commercial paper rated within the three highest classifications by at least two standard rating services, and Illinois Funds.

The Illinois Public Treasurers' Investment Pool, known as The Illinois Funds, operates as a qualified external investment pool in accordance with the criteria established in GASB Statement No. 79, *Certain External Investment Pools and Pool Participants*, and thus, reports all investments at amortized cost rather than market value. The investment in The Illinois Funds by participants is also reported at amortized cost. The Illinois Funds does not have any limitations or restrictions on participant withdrawals. The Illinois Treasurer's Office issues a separate financial report for The Illinois Funds which may be obtained by contacting the Administrative Office at Illinois Business Center, 400 West Monroe Street, Suite 401, Springfield, Illinois 62704.

It is the policy of the Authority to invest its funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the Authority and conforming to all state and local statutes governing the investment of public funds, using the "prudent person" standard for managing the overall portfolio. The primary objectives of the policy are safety of principal, liquidity and yield.

b. Deposits with Financial Institutions

Custodial credit risk for deposits with financial institutions is the risk that in the event of bank failure, the Authority's deposits may not be returned to it. The Authority's investment policy requires pledging of collateral for all bank balances in excess of federal depository insurance, at an amount not less than 110% of the fair market value of the funds secured, with the collateral held by the Authority, an independent third party, or the Federal Reserve Bank in the Authority's name.

c. Investments

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. In accordance with its investment policy, the Authority limits its exposure to interest rate risk by structuring the portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity and investing operating funds primarily in shorter term securities, money market mutual funds, or similar investment pools. Unless matched to a specific cash flow, the Authority does not directly invest in securities maturing more than ten years from the date of purchase. The maturity/modified duration of the portfolio will be maintained at approximately three years and will range from two to seven years.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
 NOTES TO FINANCIAL STATEMENTS (Continued)

---

**2. DEPOSITS AND INVESTMENTS (Continued)**

c. Investments (Continued)

The Authority limits its exposure to credit risk, the risk that the issuer of a debt security will not pay its par value upon maturity, by primarily investing in obligations guaranteed by the United States Government (Treasury obligations) or securities issued by agencies of the United States Government that are explicitly guaranteed by the United States Government (Fannie Mae and Federal Home Loan Bank). The Authority held no investments subject to credit risk at December 31, 2018.

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to the investment, the Authority will not be able to recover the value of its investments that are in possession of an outside party. To limit its exposure, the Authority's investment policy requires all security transactions that are exposed to custodial credit risk to be processed on a delivery versus payment (DVP) basis with the underlying investments held by a third party acting as the Authority's agent separate from where the investment was purchased. The Authority held no investments subject to custodial credit risk at December 31, 2018.

Concentration of credit risk - The Authority's investment policy specifies the following preferred asset allocations by investment type:

Diversification by Instrument	Percent of Portfolio
Cash and equivalents	5%
U.S. Treasury Securities/U.S. agency securities	95%

**3. PROPERTY TAXES**

The Authority's property tax becomes a lien on real property on January 1 of the year it is levied. The 2018 levy attached as an enforceable lien as of January 1, 2018. Property taxes are deposited with the County Treasurer who remits to the Authority its respective share of the collections. Taxes levied in one year become due and payable in two installments during the following year, on or about June 1 and September 1. The 2018 levy is intended to finance the 2019 fiscal year and, therefore, is reported as deferred revenue at December 31, 2018.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

**4. CAPITAL ASSETS**

The following is a summary of capital asset activity during the year ended December 31, 2018:

	Beginning Balances	Increases	Decreases	Ending Balances
Capital assets not being depreciated				
Land	\$ 71,996,590	\$ 22,728	\$ 3,074,916	\$ 68,944,402
Construction in progress	1,362,142	2,689,945	1,661,230	2,390,857
Total capital assets not being depreciated	73,358,732	2,712,673	4,736,146	71,335,259
Capital assets being depreciated				
Land improvements	101,471,813	164,016	-	101,635,829
Buildings and improvements	94,198,835	222,648	-	94,421,483
Infrastructure	74,758,352	9,178	-	74,767,530
Software	206,380	-	-	206,380
Equipment and vehicles	12,436,745	1,269,826	410,042	13,296,529
Total capital assets being depreciated	283,072,125	1,665,668	410,042	284,327,751
Less accumulated depreciation for				
Land improvements	86,603,350	699,872	-	87,303,222
Buildings and improvements	50,205,363	3,247,556	-	53,452,919
Infrastructure	46,435,437	2,547,130	-	48,982,567
Software	206,380	-	-	206,380
Equipment and vehicles	8,248,352	545,567	336,178	8,457,741
Total accumulated depreciation	191,698,882	7,040,125	336,178	198,402,829
Total capital assets being depreciated, net	91,373,243	(5,374,457)	73,864	85,924,922
TOTAL CAPITAL ASSETS, NET	\$ 164,731,975	\$ (2,661,784)	\$ 4,810,010	\$ 157,260,181

**5. LONG-TERM LIABILITIES**

During the fiscal year, the following changes occurred in long-term liabilities:

	Balances January 1	Increases	Decreases	Balances December 31	Current Portion
Net pension liability - IMRF*	\$ 1,409,253	\$ -	\$ 1,409,253	\$ -	\$ -
Compensated absences payable	450,955	88,922	90,191	449,686	89,937
TOTAL	\$ 1,860,208	\$ 88,922	\$ 1,499,444	\$ 449,686	\$ 89,937

\*The net pension liability for the IMRF plan is reported as a net pension asset as of December 31, 2018. See footnote 8 for additional information and disclosures.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

**6. RISK MANAGEMENT**

The Authority is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; illnesses of employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. Settled claims from these risks have not exceeded commercial insurance coverage for the past three fiscal years.

**7. MINIMUM LEASE RENTALS**

The Authority has entered into long-term operating leases that expire on various dates within the next several years. Such lease revenue has been included in the Authority's financial statements to present the overall financial position and operations of the Authority. Future minimum lease revenues for the next five fiscal years and thereafter are as follows:

	2019	2020	2021	2022	2023
1525 Kautz Road, Lot 1	\$ 37,497	\$ 37,497	\$ 37,497	\$ 37,497	\$ 37,497
1955 North Aviation Avenue	169,706	174,805	177,556	179,138	180,769
2272 International Drive, Bay #02	42,036	42,036	42,036	21,018	-
2272 International Drive, Bay #01	231,436	19,317	-	-	-
2727 Freedom Drive, Ground Lease	38,212	39,448	40,536	41,776	43,168
2735 International Drive, Bay #3	173,466	175,536	177,606	-	-
2715 International Drive, Bay #1 (Tree)	182,086	183,931	185,831	-	-
2750 North Aviation Avenue, Bay #2	47,053	7,880	-	-	-
2755 International Drive, Ground Lease	52,307	53,876	55,485	57,151	57,241
2760 International Drive, Ground Lease	30,771	31,698	32,643	33,627	34,632
3N060 Powis Road	110,500	-	-	-	-
3N040 Powis Road	24,480	-	-	-	-
32W731 Tower Road, Bay #1	72,568	74,745	76,988	79,297	81,676
32W581 Tower Road, E14	25,033	25,116	14,651	-	-
Cash Farm Lease, 184 tillable acres	43,240	43,240	43,240	-	-
Cash Farm Lease, 163.46 tillable acres	47,839	-	-	-	-
Cash Farm Lease, 122 tillable acres	15,250	-	-	-	-
Cash Farm Lease, 80 tillable acres	14,000	-	-	-	-
2700 International Drive, Suite #304	30,408	-	-	-	-
2700 International Drive, Suite #301/302	30,375	-	-	-	-
2700 International Drive, Suite #303	2,546	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,420,809</b>	<b>\$ 909,125</b>	<b>\$ 884,069</b>	<b>\$ 449,504</b>	<b>\$ 434,983</b>

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

**7. MINIMUM LEASE RENTALS (Continued)**

	2024-2028	2029-2033	2034-2038	2039-2043
1525 Kautz Road, Lot 1	\$ 187,484	\$ 187,484	\$ 187,484	\$ 12,499
1955 North Aviation Avenue	930,063	239,661	-	-
2272 International Drive, Bay #02	-	-	-	-
2272 International Drive, Bay #01	-	-	-	-
2727 Freedom Drive, Ground Lease	234,848	273,072	79,828	-
2735 International Drive, Bay #3	-	-	-	-
2715 International Drive, Bay #1 (Tree)	-	-	-	-
2750 North Aviation Avenue, Bay #2	-	-	-	-
2755 International Drive, Ground Lease	321,913	70,287	-	-
2760 International Drive, Ground Lease	189,387	219,561	11,721	-
3N060 Powis Road	-	-	-	-
3N040 Powis Road	-	-	-	-
32W731 Tower Road, Bay #1	274,974	-	-	-
32W581 Tower Road, E14	-	-	-	-
Cash Farm Lease, 184 tillable acres	-	-	-	-
Cash Farm Lease, 163.46 tillable acres	-	-	-	-
Cash Farm Lease, 122 tillable acres	-	-	-	-
Cash Farm Lease, 80 tillable acres	-	-	-	-
2700 International Drive, Suite #304	-	-	-	-
2700 International Drive, Suite #301/302	-	-	-	-
2700 International Drive, Suite #303	-	-	-	-
<b>TOTAL</b>	<b>\$ 2,138,669</b>	<b>\$ 990,065</b>	<b>\$ 279,033</b>	<b>\$ 12,499</b>

**8. DEFINED BENEFIT PENSION PLAN**

The Authority contributes to the Illinois Municipal Retirement Fund (IMRF), an agent multiple-employer public employee retirement system. The benefits, benefit levels, employee contributions and employer contributions for all plans are governed by Illinois Compiled Statutes (ILCS) and can only be amended by the Illinois General Assembly. IMRF does issue a publicly available report that includes financial statements and supplementary information for the plan as a whole, but not for individual employers. That report can be obtained from IMRF, 2211 York Road, Suite 500, Oak Brook, Illinois 60523 or at [www.imrf.org](http://www.imrf.org).

Illinois Municipal Retirement Fund

*Plan Administration*

All employees hired in positions that meet or exceed the prescribed annual hourly standard must be enrolled in IMRF as participating members.

The plan is accounted for on the economic resources measurement focus and the accrual basis of accounting. Employer and employee contributions are recognized when earned in the year that the contributions are required, benefits and refunds are recognized as an expense and liability when due and payable.



**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**8. DEFINED BENEFIT PENSION PLAN (Continued)**

Illinois Municipal Retirement Fund (Continued)

*Plan Membership*

At December 31, 2017 (measurement date), IMRF membership consisted of:

Inactive employees or their beneficiaries currently receiving benefits	23
Inactive employees entitled to but not yet receiving benefits	56
Active employees	<u>66</u>
 TOTAL	 <u><u>145</u></u>

*Benefits Provided*

IMRF provides two tiers of pension benefits. Employees hired prior to January 1, 2011 are eligible for Tier 1 benefits. For Tier 1 employees, pension benefits vest after eight years of service. Participating members who retire at age 55 (reduced benefits) or after age 60 (full benefits) with eight years of credited service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1 2/3% of their final rate of earnings, for each year of credited service up to 15 years, and 2% for each year thereafter. Employees hired on or after January 1, 2011 are eligible for Tier 2 benefits.

For Tier 2 employees, pension benefits vest after ten years of service. Participating members who retire at age 62 (reduced benefits) or after age 67 (full benefits) with ten years of credited service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1 2/3% of their final rate of earnings, for each year of credited service up to 15 years, and 2% for each year thereafter. IMRF also provides death and disability benefits. These benefit provisions and all other requirements are established by state statute.

*Contributions*

Participating members are required to contribute 4.50% of their annual salary to IMRF. The Authority is required to contribute the remaining amounts necessary to fund IMRF as specified by statute. The employer contribution rate for 2018 was 8.95% of covered payroll.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**8. DEFINED BENEFIT PENSION PLAN (Continued)**

Illinois Municipal Retirement Fund (Continued)

*Actuarial Assumptions*

The Authority's net pension liability was measured as of December 31, 2017 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation performed as of the same date using the following actuarial methods and assumptions.

Actuarial cost method	Entry-age normal
Assumptions	
Inflation	2.75%
Salary increases	3.39% to 14.25%
Interest rate	7.50%
Cost of living adjustments	3.50%
Asset valuation method	Market value

For nondisabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2017 (base year 2015). IMRF specific rates were developed from the RP-2014 Blue Collar Health Annuitant Mortality Table with adjustments to match current IMRF experience. For disabled retirees, an IMRF specific mortality table was used with fully generational projection scale MP-2017 (base year 2015). IMRF specific rates were developed from the RP-2014 Disabled Retirees Mortality Table applying the same adjustment that were applied for nondisabled lives. For active members, an IMRF specific mortality table was used with fully generational projection scale MP-2017 (base year 2015). IMRF specific rates were developed from the RP-2014 Employee Mortality Table with adjustments to match current IMRF experience.

*Discount Rate*

The discount rate at December 31, 2017 used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that member contributions will be made at the current contribution rate and that the Authority contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the IMRF's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

**8. DEFINED BENEFIT PENSION PLAN (Continued)**

Illinois Municipal Retirement Fund (Continued)

*Changes in the Net Pension Liability (Asset)*

	(a) Total Pension Liability	(b) Plan Fiduciary Net Position	(a) - (b) Net Pension Liability (Asset)
BALANCES AT JANUARY 1, 2017	\$ 17,097,010	\$ 15,687,757	\$ 1,409,253
Changes for the period			
Service cost	420,570	-	420,570
Interest	1,282,297	-	1,282,297
Difference between expected and actual experience	(529,645)	-	(529,645)
Changes in assumptions	(501,045)	-	(501,045)
Employer contributions	-	368,923	(368,923)
Employee contributions	-	180,796	(180,796)
Net investment income	-	2,638,119	(2,638,119)
Benefit payments and refunds	(420,009)	(420,009)	-
Administrative expense	-	-	-
Other	-	(550,989)	550,989
Net changes	252,168	2,216,840	(1,964,672)
BALANCES AT DECEMBER 31, 2017	\$ 17,349,178	\$ 17,904,597	\$ (555,419)

Changes in assumptions related to salary rates, inflation rates and mortality were made since the prior measurement date.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

**8. DEFINED BENEFIT PENSION PLAN (Continued)**

Illinois Municipal Retirement Fund (Continued)

*Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources*

For the fiscal year ended December 31, 2018, the Authority recognized pension expense of \$764,568. At December 31, 2018, the Authority reported deferred outflows of resources and deferred inflows of resources related to IMRF from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference between expected and actual experience	\$ 51,621	\$ 459,701
Changes in assumption	72,231	407,189
Net difference between projected and actual earnings on pension plan investments	-	672,770
Contributions subsequent to the measurement date	<u>364,049</u>	<u>-</u>
<b>TOTAL</b>	<b><u>\$ 487,901</u></b>	<b><u>\$ 1,539,660</u></b>

\$364,049 reported as deferred outflows of resources related to pensions resulting from the Authority contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending December 31, 2019. The remaining amounts reported as deferred outflows of resources related to IMRF will be recognized in pension expense as follows:

<u>Year Ending December 31,</u>	
2019	\$ (170,848)
2020	(288,343)
2021	(509,700)
2022	<u>(446,917)</u>
<b>TOTAL</b>	<b><u>\$ (1,415,808)</u></b>

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**8. DEFINED BENEFIT PENSION PLAN (Continued)**

Illinois Municipal Retirement Fund (Continued)

*Discount Rate Sensitivity*

The following is a sensitivity analysis of the net pension liability (asset) to changes in the discount rate. The table below presents the net pension liability (asset) of the Authority calculated using the discount rate of 7.50% as well as what the Authority's net pension liability (asset) would be if it were calculated using a discount rate that is 1 percentage point lower (6.50%) or 1 percentage point higher (8.50%) than the current rate:

	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Net pension liability (asset)	\$ 1,798,364	\$ (555,419)	\$ (2,475,068)

**9. OTHER POSTEMPLOYMENT BENEFITS**

a. Plan Description

In addition to providing the pension benefits described, the Authority provides postemployment health care benefits (OPEB) for retired employees through a single-employer defined benefit plan (the Plan). The benefits, benefit levels, employee contributions and employer contributions are governed by the Authority and can be amended by the Authority through its personnel manual. The Plan is not accounted for as a trust fund, as an irrevocable trust has not been established to account for the Plan. The Plan does not issue a separate report. The Authority's total OPEB liability as of December 31, 2018 is immaterial and, therefore, not recorded by the Authority.

The following are the summary results from the Authority's actuarial valuation performed as of December 31, 2018.

Liabilities	\$ 138,148
Deferred inflows of resources	2,588
Deferred outflows of resources	6,287
Total OPEB expense	9,763

b. Benefits Provided

The Authority provides postemployment health care and life insurance benefits to its retirees. To be eligible for benefits, the employee must qualify for retirement under the Authority's retirement plan. The retirees pay 100% of the average employer group cost.

**DUPAGE AIRPORT AUTHORITY**  
**WEST CHICAGO, ILLINOIS**  
NOTES TO FINANCIAL STATEMENTS (Continued)

---

**9. OTHER POSTEMPLOYMENT BENEFITS (Continued)**

c. Membership

At December 31, 2018, membership consisted of:

Retirees and beneficiaries currently receiving benefits	-
Terminated employees entitled to benefits but not yet receiving them	-
Active employees	<u>57</u>
 TOTAL	 <u>57</u>
 Participating employers	 <u>1</u>

**10. RESTRICTED NET POSITION**

Per Federal Aviation Authority regulations, any cash received from the sale of land must be used for Aeronautical purposes, and are therefore presented as restricted net position. Restricted net position at December 31, 2018 was \$13,224,496.

**REQUIRED SUPPLEMENTARY INFORMATION**

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**SCHEDULE OF EMPLOYER CONTRIBUTIONS  
ILLINOIS MUNICIPAL RETIREMENT FUND**

Last Four Fiscal Years

<b>FISCAL YEAR ENDING DECEMBER 31,</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Actuarially determined contribution	\$ 367,196	\$ 355,537	\$ 368,923	\$ 364,049
Contributions in relation to the actuarially determined contribution	367,196	355,537	368,923	364,049
<b>CONTRIBUTION DEFICIENCY (Excess)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Covered payroll	\$ 4,070,917	\$ 3,936,287	\$ 4,005,674	\$ 4,068,748
Contributions as a percentage of covered payroll	9.02%	9.03%	9.21%	8.95%

Notes to Required Supplementary Information

The information presented was determined as part of the actuarial valuations as of January 1 of the prior calendar year. Additional information as of the latest actuarial valuation presented is as follows: the actuarial cost method was entry-age normal; the amortization method was level percent of pay, closed and the amortization period was 26 years; the asset valuation method was five-year smoothed market; and the significant actuarial assumptions were an investment rate of 7.50% annually, projected salary increases assumption of 3.75% to 14.50% compounded annually and postretirement benefit increases of 3.00% compounded annually.

Ultimately, this schedule should present information for the last ten years. However, until ten years of information can be compiled, information will be presented for as many years as is available.

(See independent auditor's report.)



**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**SCHEDULE OF CHANGES IN THE EMPLOYERS'  
NET PENSION LIABILITY (ASSET) AND RELATED RATIOS  
ILLINOIS MUNICIPAL RETIREMENT FUND**

Last Four Fiscal Years

<b>MEASUREMENT DATE DECEMBER 31,</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>TOTAL PENSION LIABILITY</b>				
Service cost	\$ 481,036	\$ 441,871	\$ 444,308	\$ 420,570
Interest	990,545	1,099,927	1,196,831	1,282,297
Changes of benefit terms	-	-	-	-
Differences between expected and actual experience	45,802	119,893	(74,271)	(529,645)
Changes of assumptions	400,581	21,909	(22,447)	(501,045)
Benefit payments, including refunds of member contributions	(545,624)	(334,301)	(408,617)	(420,009)
Net change in total pension liability	1,372,340	1,349,299	1,135,804	252,168
Total pension liability - beginning	13,239,567	14,611,907	15,961,206	17,097,010
<b>TOTAL PENSION LIABILITY - ENDING</b>	<b>\$ 14,611,907</b>	<b>\$ 15,961,206</b>	<b>\$ 17,097,010</b>	<b>\$ 17,349,178</b>
<b>PLAN FIDUCIARY NET POSITION</b>				
Contributions - employer	\$ 388,516	\$ 367,196	\$ 355,537	\$ 368,923
Contributions - member	190,666	183,191	177,133	180,796
Net investment income	845,326	74,133	990,869	2,638,119
Benefit payments, including refunds of member contributions	(545,624)	(334,301)	(408,617)	(420,009)
Other	(1,273)	(498,691)	62,674	(550,989)
Net change in plan fiduciary net position	877,611	(208,472)	1,177,596	2,216,840
Plan fiduciary net position - beginning	13,841,022	14,718,633	14,510,161	15,687,757
<b>PLAN FIDUCIARY NET POSITION - ENDING</b>	<b>\$ 14,718,633</b>	<b>\$ 14,510,161</b>	<b>\$ 15,687,757</b>	<b>\$ 17,904,597</b>
<b>EMPLOYER'S NET PENSION LIABILITY (ASSET)</b>	<b>\$ (106,726)</b>	<b>\$ 1,451,045</b>	<b>\$ 1,409,253</b>	<b>\$ (555,419)</b>
Plan fiduciary net position as a percentage of the total pension liability (asset)	100.73%	90.91%	91.76%	103.20%
Covered payroll	\$ 3,946,327	\$ 4,070,917	\$ 3,936,287	\$ 4,005,674
Employer's net pension liability (asset) as a percentage of covered payroll	(2.70%)	35.64%	35.80%	(13.87%)

Changes in assumptions were made related to retirement age and mortality in 2014 and 2017 and the discount rate in 2015 and 2016.

Ultimately, this schedule should present information for the last ten years. However, until ten years of information can be compiled, information will be presented for as many years as is available.

(See independent auditor's report.)

**SUPPLEMENTAL DATA**

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

COMBINING SCHEDULE OF NET POSITION - BY SUBFUND

December 31, 2018

	Airport Operations	DuPage Flight Center	Prairie Landing Golf Course	Eliminations	Total
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	\$ (10,038,904)	\$ 17,668,777	\$ (975,673)	\$ -	\$ 6,654,200
Cash and cash equivalents - designated	3,499,038	-	-	-	3,499,038
Investments	775,504	-	-	-	775,504
Investments - restricted	13,224,496	-	-	-	13,224,496
Receivables					
Property taxes	5,530,895	-	-	-	5,530,895
Accounts	191,490	370,590	8,472	-	570,552
Accrued interest	76,429	-	-	-	76,429
Prepaid expenses	464,784	10,078	8,842	-	483,704
Inventories	11,137	195,879	49,823	-	256,839
<b>Total current assets</b>	<b>13,734,869</b>	<b>18,245,324</b>	<b>(908,536)</b>	<b>-</b>	<b>31,071,657</b>
<b>NONCURRENT ASSETS</b>					
Net pension asset -IMRF	301,079	125,636	128,704	-	555,419
<b>Total noncurrent assets</b>	<b>301,079</b>	<b>125,636</b>	<b>128,704</b>	<b>-</b>	<b>555,419</b>
<b>Capital assets</b>					
Not being depreciated	71,335,259	-	-	-	71,335,259
Being depreciated	281,030,670	880,465	2,416,616	-	284,327,751
Less accumulated depreciation	(195,215,952)	(788,008)	(2,398,869)	-	(198,402,829)
<b>Net capital assets</b>	<b>157,149,977</b>	<b>92,457</b>	<b>17,747</b>	<b>-</b>	<b>157,260,181</b>
<b>Total assets</b>	<b>171,185,925</b>	<b>18,463,417</b>	<b>(762,085)</b>	<b>-</b>	<b>188,887,257</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>					
Pension items - IMRF	264,478	110,364	113,059	-	487,901
<b>Total deferred outflows of resources</b>	<b>264,478</b>	<b>110,364</b>	<b>113,059</b>	<b>-</b>	<b>487,901</b>
<b>Total assets and deferred outflows of resources</b>	<b>171,450,403</b>	<b>18,573,781</b>	<b>(649,026)</b>	<b>-</b>	<b>189,375,158</b>

(This schedule is continued on the following page.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

COMBINING SCHEDULE OF NET POSITION - BY SUBFUND (Continued)

December 31, 2018

	Airport Operations	DuPage Flight Center	Prairie Landing Golf Course	Eliminations	Total
<b>CURRENT LIABILITIES</b>					
Accounts payable	\$ 439,847	\$ 169,453	\$ 8,934	\$ -	\$ 618,234
Accrued liabilities	362,993	94,814	260,888	-	718,695
Compensated absences	63,701	17,104	9,132	-	89,937
Customer deposits and advances	75,791	113,968	102,786	-	292,545
Security deposits	95,177	-	53,361	-	148,538
Unearned revenue	124,795	-	-	-	124,795
<b>Total current liabilities</b>	<b>1,162,304</b>	<b>395,339</b>	<b>435,101</b>	<b>-</b>	<b>1,992,744</b>
<b>NONCURRENT LIABILITIES</b>					
Unearned revenue	1,279,146	-	-	-	1,279,146
Compensated absences	254,803	68,418	36,528	-	359,749
<b>Total noncurrent liabilities</b>	<b>1,533,949</b>	<b>68,418</b>	<b>36,528</b>	<b>-</b>	<b>1,638,895</b>
<b>Total liabilities</b>	<b>2,696,253</b>	<b>463,757</b>	<b>471,629</b>	<b>-</b>	<b>3,631,639</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
Deferred revenue - property taxes	5,530,895	-	-	-	5,530,895
Pension items - IMRF	834,610	348,274	356,776	-	1,539,660
<b>Total deferred inflows of resources</b>	<b>6,365,505</b>	<b>348,274</b>	<b>356,776</b>	<b>-</b>	<b>7,070,555</b>
<b>Total liabilities and deferred inflows of resources</b>	<b>9,061,758</b>	<b>812,031</b>	<b>828,405</b>	<b>-</b>	<b>10,702,194</b>
<b>NET POSITION</b>					
Net investment in capital assets	156,973,776	92,457	17,747	-	157,083,980
Restricted for aeronautics	13,224,496	-	-	-	13,224,496
Unrestricted	(7,809,627)	17,669,293	(1,495,178)	-	8,364,488
<b>TOTAL NET POSITION</b>	<b>\$ 162,388,645</b>	<b>\$ 17,761,750</b>	<b>\$ (1,477,431)</b>	<b>\$ -</b>	<b>\$ 178,672,964</b>

(See independent auditor's report.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

COMBINING SCHEDULE OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION - BY SUBFUND

For the Year Ended December 31, 2018

	Airport Operations	DuPage Flight Center	Prairie Landing Golf Course	Total
<b>OPERATING REVENUES</b>				
Aircraft storage	\$ 2,708,413	\$ 344,923	\$ -	\$ 3,053,336
Leases, commissions, fees	751,327	-	-	751,327
Golf course operations	-	-	2,435,826	2,435,826
Line service	-	11,335,666	-	11,335,666
Total operating revenues	3,459,740	11,680,589	2,435,826	17,576,155
<b>OPERATING EXPENSES</b>				
Direct costs				
Airport operations	4,900,854	-	-	4,900,854
Golf course operations	-	-	2,020,425	2,020,425
Line service	-	6,862,443	-	6,862,443
General and administrative				
Salaries and benefits	1,666,748	1,490,137	108,363	3,265,248
Utilities	-	12,666	68,034	80,700
Office expense	39,837	41,945	97,284	179,066
Insurance	49,286	87,275	59,724	196,285
Professional services	336,619	-	1,193	337,812
Postage	5,565	-	4,218	9,783
Real estate tax	199,379	-	242,308	441,687
Advertising and promotions	78,863	51,310	55,348	185,521
Miscellaneous	419,486	3,505	-	422,991
Total operating expenses	7,696,637	8,549,281	2,656,897	18,902,815
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	(4,236,897)	3,131,308	(221,071)	(1,326,660)
Depreciation	7,011,890	15,192	13,043	7,040,125
OPERATING INCOME (LOSS)	(11,248,787)	3,116,116	(234,114)	(8,366,785)
<b>NON-OPERATING REVENUES (EXPENSES)</b>				
Property taxes	6,032,774	-	-	6,032,774
Personal property replacement tax	53,644	-	-	53,644
Investment income	163,502	-	-	163,502
Miscellaneous income	125,659	6,758	8,368	140,785
Gain on disposal of capital assets	10,108,842	-	-	10,108,842
Total non-operating revenues (expenses)	16,484,421	6,758	8,368	16,499,547
INCOME (LOSS) BEFORE TRANSFERS AND CONTRIBUTIONS	5,235,634	3,122,874	(225,746)	8,132,762
CONTRIBUTIONS	965,405	-	-	965,405
TRANSFERS IN (OUT)	(180,372)	-	180,372	-
CHANGE IN NET POSITION	6,020,667	3,122,874	(45,374)	9,098,167
NET POSITION, JANUARY 1	156,367,978	14,638,876	(1,432,057)	169,574,797
NET POSITION, DECEMBER 31	\$ 162,388,645	\$ 17,761,750	\$ (1,477,431)	\$ 178,672,964

(See independent auditor's report.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION - BUDGET AND ACTUAL  
AIRPORT OPERATIONS

For the Year Ended December 31, 2018

	Original and Final Budget	Actual	Variance Over (Under)
<b>OPERATING REVENUES</b>			
Aircraft storage	\$ 2,690,572	\$ 2,708,413	\$ 17,841
Leases, commissions, fees	761,284	751,327	(9,957)
Total operating revenues	<u>3,451,856</u>	<u>3,459,740</u>	<u>7,884</u>
<b>OPERATING EXPENSES</b>			
Direct costs			
Airport operations	5,391,684	4,900,854	(490,830)
General and administrative			
Salaries and benefits	1,526,821	1,666,748	139,927
Office expense	60,904	39,837	(21,067)
Insurance	51,012	49,286	(1,726)
Professional services	385,800	336,619	(49,181)
Postage	6,300	5,565	(735)
Real estate tax	219,000	199,379	(19,621)
Advertising and promotions	96,012	78,863	(17,149)
Miscellaneous	150,096	419,486	269,390
Total operating expenses	<u>7,887,629</u>	<u>7,696,637</u>	<u>(190,992)</u>
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	<u>(4,435,773)</u>	<u>(4,236,897)</u>	<u>198,876</u>
Depreciation	<u>7,058,040</u>	<u>7,011,890</u>	<u>(46,150)</u>
OPERATING INCOME (LOSS)	<u>(11,493,813)</u>	<u>(11,248,787)</u>	<u>245,026</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Property taxes	6,038,000	6,032,774	(5,226)
Personal property replacement tax	60,000	53,644	(6,356)
Investment income	15,000	163,502	148,502
Miscellaneous income	24,996	125,659	100,663
Gain on disposal of capital assets	30,000	10,108,842	10,078,842
Total non-operating revenues (expenses)	<u>6,167,996</u>	<u>16,484,421</u>	<u>10,316,425</u>
CONTRIBUTION REVENUE	<u>174,930</u>	<u>965,405</u>	<u>790,475</u>
INCOME (LOSS) BEFORE TRANSFERS	<u>(5,150,887)</u>	<u>6,201,039</u>	<u>11,351,926</u>
Transfers (out)	<u>-</u>	<u>(180,372)</u>	<u>(180,372)</u>
CHANGE IN NET POSITION	<u>\$ (5,150,887)</u>	<u>\$ 6,020,667</u>	<u>\$ 11,171,554</u>

(See independent auditor's report.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION - BUDGET AND ACTUAL  
DUPAGE FLIGHT CENTER

For the Year Ended December 31, 2018

	<b>Original and Final Budget</b>	<b>Actual</b>	<b>Variance Over (Under)</b>
<b>OPERATING REVENUES</b>			
Aircraft storage	\$ 234,996	\$ 344,923	\$ 109,927
Line service	10,126,956	11,335,666	1,208,710
<b>Total operating revenues</b>	<b>10,361,952</b>	<b>11,680,589</b>	<b>1,318,637</b>
<b>OPERATING EXPENSES</b>			
Direct costs			
Line service	5,711,359	6,862,443	1,151,084
General and administrative			
Salaries and benefits	1,426,735	1,490,137	63,402
Utilities	11,700	12,666	966
Office expense	53,076	41,945	(11,131)
Insurance	96,996	87,275	(9,721)
Advertising and promotions	36,504	51,310	14,806
Miscellaneous	12,000	3,505	(8,495)
<b>Total operating expenses</b>	<b>7,348,370</b>	<b>8,549,281</b>	<b>1,200,911</b>
<b>OPERATING INCOME BEFORE DEPRECIATION</b>	<b>3,013,582</b>	<b>3,131,308</b>	<b>117,726</b>
Depreciation	15,192	15,192	-
<b>OPERATING INCOME</b>	<b>2,998,390</b>	<b>3,116,116</b>	<b>117,726</b>
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Miscellaneous income	8,552	6,758	(1,794)
<b>Total non-operating revenues (expenses)</b>	<b>8,552</b>	<b>6,758</b>	<b>(1,794)</b>
<b>CHANGE IN NET POSITION</b>	<b>\$ 3,006,942</b>	<b>\$ 3,122,874</b>	<b>\$ 115,932</b>

(See independent auditor's report.)

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF REVENUES, EXPENSES AND  
CHANGES IN NET POSITION - BUDGET AND ACTUAL  
PRAIRIE LANDING GOLF COURSE

For the Year Ended December 31, 2018

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance Over (Under)</u>
<b>OPERATING REVENUES</b>			
Golf course operations	\$ 2,638,822	\$ 2,435,826	\$ (202,996)
Total operating revenues	<u>2,638,822</u>	<u>2,435,826</u>	<u>(202,996)</u>
<b>OPERATING EXPENSES</b>			
Direct costs			
Golf course operations	2,235,376	2,020,425	(214,951)
General and administrative			
Salaries and benefits	91,224	108,363	17,139
Utilities	73,750	68,034	(5,716)
Office expense	96,934	97,284	350
Insurance	62,700	59,724	(2,976)
Professional services	10,500	1,193	(9,307)
Postage	3,000	4,218	1,218
Real estate tax	246,324	242,308	(4,016)
Advertising and promotions	60,300	55,348	(4,952)
Total operating expenses	<u>2,880,108</u>	<u>2,656,897</u>	<u>(223,211)</u>
OPERATING INCOME (LOSS) BEFORE DEPRECIATION	<u>(241,286)</u>	<u>(221,071)</u>	20,215
Depreciation	13,044	13,043	(1)
OPERATING INCOME (LOSS)	<u>(254,330)</u>	<u>(234,114)</u>	20,216
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Miscellaneous income	3,500	8,368	4,868
Total non-operating revenues (expenses)	<u>3,500</u>	<u>8,368</u>	4,868
INCOME (LOSS) BEFORE TRANSFERS	(250,830)	(225,746)	25,084
Transfers in	-	180,372	180,372
<b>CHANGE IN NET POSITION</b>	<u>\$ (250,830)</u>	<u>\$ (45,374)</u>	<u>\$ 205,456</u>

(See independent auditor's report.)



**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**ILLINOIS GRANT ACCOUNTABILITY AND TRANSPARENCY ACT  
CONSOLIDATED YEAR END FINANCIAL REPORT**

For the Year Ended December 31, 2018

---

<b>CSFA Number</b>	<b>Program Name</b>	<b>State</b>	<b>Federal</b>	<b>Other</b>	<b>Total</b>
494-60-0327	Airport Improvement	\$ 20,862	\$ 375,510	\$ 20,862	\$ 417,234
	All other costs not allocated	-	-	25,525,706	25,525,706
	<b>TOTALS</b>	<b>\$ 20,862</b>	<b>\$ 375,510</b>	<b>\$ 25,546,568</b>	<b>\$ 25,942,940</b>

---

(See independent auditor's report.)

## **OTHER DATA**

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF INSURANCE IN FORCE

December 31, 2018

Line of Coverage	Insurance Company	Coverage Limits	Expiration Date
Airport General Liability	ACE USA	\$200 million	12/31/2018
War/Terrorism Coverage	ACE USA	\$100 million	12/31/2018
Hangars Keepers Liability	ACE USA	\$200 million	12/31/2018
Personal Advertising Liability	ACE USA	\$50 million	12/31/2018
Golf Course Liability	Cincinnati	\$200 million	12/31/2018
Auto Liability	EMC	\$50 million	12/31/2018
Employers Liability	EMC	\$50 million	12/31/2018
Public Officials Liability	ACE	\$5 million	12/31/2018
Treasurers Bond	Liberty Mutual	\$2 million per position	12/31/2018
Employee Dishonesty/Crime	EMC		12/31/2018
Employee Dishonesty		\$100,000	
Forgery		\$25,000	
Money and Securities		\$30,000	
Workers' Compensation	Wesco	Statutory Limits	12/31/2018
Commercial Property	EMC		12/31/2018
Building and Personal Property		\$112,180,643	
Business Income		\$7,500,000	
Flood		\$2,000,000	
Earthquake		\$50,000,000	
Equipment Breakdown		\$100,000,000	
Pollution Coverage	ACE	\$5 million/\$10 million	1/1/15-1/1/19
Storage Tank Policy	Crum & Forster	\$1 million	9/16/18-9/16/20
Prairie Landing	Selective		12/31/2018
Property - Building		\$5,413,100	
Property - Blanket		\$3,431,500	
General Liability		\$1 million/\$2 million	
Liquor Liability		\$1 million/\$2 million	
Business Income/Extra Expense		12 months, Actual loss sustained	

(See independent auditor's report.)

## STATISTICAL SECTION

This part of DuPage Airport Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the Authority's overall financial health.

<u>Contents</u>	<u>Page(s)</u>
<b>Financial Trends</b> This schedule contains trend information to help the reader understand how the Authority's financial performance and well-being have been changed over time.	33
<b>Revenue Capacity</b> These schedules contain information to help the readers assess the performance of both fuel sales and nonfuel sales, two of the Authority's most significant revenue sources.	34-37
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the Authority's financial activities take place.	38-40
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the Authority's financial report relates to the services the Authority provides and the activities it performs.	41-47

*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report (CAFR) for the relevant year.*

*Note: Due to an accounting system change in 2012, it is difficult and time consuming to extract statistical data prior to 2012 and combine it with current data. Unless otherwise noted, in the interests of time and consistency, the statistical reports in the FY2018 CAFR will report the past seven (7) years of data, including the current year. Each subsequent year, the CAFR will add another year of data until such time the Authority's CAFR contains a rolling ten (10) years of statistical reporting.*

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

NET POSITION AND CHANGES IN NET POSITION

Last Seven Fiscal Years

Fiscal Year	2018	2017	2016	2015	2014	2013	2012
<b>REVENUES</b>							
Operating revenues							
Aircraft storage	\$ 3,053,336	\$ 2,764,189	\$ 2,707,797	\$ 2,644,702	\$ 2,437,304	\$ 1,792,977	\$ 1,717,254
Leases, commissions and fees	751,327	1,121,093	1,700,798	1,959,818	2,448,750	2,742,047	3,005,073
Golf course operations	2,435,826	2,347,041	2,517,372	2,699,486	2,532,610	2,727,810	2,879,114
Line service	<u>11,335,666</u>	<u>10,187,360</u>	<u>9,295,778</u>	<u>10,769,216</u>	<u>12,573,180</u>	<u>11,504,702</u>	<u>12,287,012</u>
Total operating revenues	<u>17,576,155</u>	<u>16,419,683</u>	<u>16,221,745</u>	<u>18,073,222</u>	<u>19,991,844</u>	<u>18,767,536</u>	<u>19,888,453</u>
Non-operating revenues (expenses)							
Property taxes	6,032,774	6,050,368	6,051,679	6,044,405	5,532,310	5,497,104	6,039,877
Personal property replacement tax	53,644	59,007	55,875	63,058	59,136	57,442	51,815
Investment income (loss)	163,502	36,000	88,992	51,727	215,354	(154,976)	28,458
Miscellaneous income	140,785	56,523	24,956	147,187	75,506	76,450	217,933
Gain on disposal of capital assets	10,108,842	422,856	1,086,921	1,436,894	54,953	108,787	4,324,243
Interest expense	-	-	-	-	-	-	(97,152)
Total non-operating revenues (expenses)	<u>16,499,547</u>	<u>6,624,754</u>	<u>7,308,423</u>	<u>7,743,271</u>	<u>5,937,259</u>	<u>5,584,807</u>	<u>10,565,174</u>
Total revenues	<u>34,075,702</u>	<u>23,044,437</u>	<u>23,530,168</u>	<u>25,816,493</u>	<u>25,929,103</u>	<u>24,352,343</u>	<u>30,453,627</u>
<b>EXPENSES</b>							
Direct costs							
Airport operations	4,900,854	4,402,772	4,956,747	4,478,120	4,688,540	4,480,244	3,925,047
Golf course operations	2,020,425	1,935,815	2,686,852	2,097,960	1,928,637	2,023,831	1,943,425
Line service	6,862,443	5,783,560	5,062,101	6,019,762	8,708,980	8,306,016	9,021,673
General and administrative							
Salaries and benefits	3,265,248	3,212,172	3,240,760	2,903,727	2,987,406	2,992,921	2,891,303
Utilities	80,700	63,842	83,257	96,924	84,026	72,402	71,874
Office expense	179,066	194,990	235,348	223,050	207,125	227,160	216,277
Insurance	196,285	180,710	245,353	250,873	245,321	250,380	257,306
Professional services	337,812	442,882	454,383	343,394	329,820	422,312	288,592
Postage	9,783	6,477	11,647	10,712	8,700	11,617	10,883
Real estate tax	441,687	452,934	391,647	455,224	578,142	457,000	433,070
Advertising and promotions	185,521	182,607	191,985	216,128	170,766	179,987	220,299
Miscellaneous	422,991	253,470	149,066	226,630	130,881	(15,679)	(38,161)
Depreciation	<u>7,040,125</u>	<u>6,973,239</u>	<u>6,928,721</u>	<u>6,830,418</u>	<u>7,553,236</u>	<u>8,405,852</u>	<u>9,000,660</u>
Total expenses	<u>25,942,940</u>	<u>24,085,470</u>	<u>24,637,867</u>	<u>24,152,922</u>	<u>27,621,580</u>	<u>27,814,043</u>	<u>28,242,248</u>
<b>CAPITAL CONTRIBUTIONS</b>	<u>965,405</u>	<u>666,869</u>	<u>-</u>	<u>614,826</u>	<u>225,883</u>	<u>812,784</u>	<u>812,784</u>
<b>CHANGE IN NET POSITION</b>	<u>9,098,167</u>	<u>(374,164)</u>	<u>(1,107,699)</u>	<u>2,278,397</u>	<u>(1,466,594)</u>	<u>(2,648,916)</u>	<u>3,024,163</u>
<b>NET POSITION</b>							
Invested in capital assets, net of related debt							
	157,083,980	164,731,975	154,707,476	150,836,194	154,722,543	145,221,246	147,544,995
Restricted	13,224,496	-	-	4,329,631	2,685,777	2,629,721	2,772,000
Unrestricted	<u>8,364,488</u>	<u>4,842,822</u>	<u>15,241,485</u>	<u>14,751,490</u>	<u>10,123,872</u>	<u>21,147,819</u>	<u>22,084,585</u>
<b>TOTAL NET POSITION</b>	<u>\$ 178,672,964</u>	<u>\$ 169,574,797</u>	<u>\$ 169,948,961</u>	<u>\$ 169,917,315</u>	<u>\$ 167,532,192</u>	<u>\$ 168,998,786</u>	<u>\$ 172,401,580</u>

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF OPERATING REVENUE BY SOURCE

Last Seven Fiscal Years

Fiscal Year	2018	2017	2016	2015	2014	2013	2012
<b>AIRPORT OPERATIONS REVENUES</b>							
Fuel sales	\$ 11,217,638	\$ 10,094,851	\$ 9,172,094	\$ 10,618,479	\$ 12,459,169	\$ 11,392,474	\$ 12,160,383
Hangar rentals	2,766,039	2,478,354	2,417,663	2,359,767	2,149,635	1,541,747	1,463,666
Non-airfield rentals	751,327	1,121,093	1,700,798	1,959,818	2,448,750	2,742,047	3,005,073
Ramp, tie-downs and overnight fees	166,395	174,579	188,479	159,558	180,751	169,248	186,442
Customs fees	109,647	110,660	104,433	121,650	101,850	77,250	72,375
Line service	79,058	43,625	63,384	76,494	50,433	58,149	45,845
Other	50,223	49,480	57,522	77,971	68,646	58,813	75,554
Total airport operations revenues	<u>15,140,327</u>	<u>14,072,642</u>	<u>13,704,373</u>	<u>15,373,737</u>	<u>17,459,234</u>	<u>16,039,728</u>	<u>17,009,338</u>
Percentage of total revenues	<u>43.21%</u>	<u>59.35%</u>	<u>58.24%</u>	<u>58.16%</u>	<u>66.75%</u>	<u>63.74%</u>	<u>54.97%</u>
<b>GOLF COURSE OPERATIONS REVENUES</b>							
Greens fees	545,182	648,751	773,237	772,746	770,510	904,828	1,009,807
Cart and club rentals	327,430	303,679	364,020	364,247	258,860	249,433	260,321
Weddings	417,749	288,302	339,282	486,316	364,537	485,803	775,052
Food and beverage	249,760	261,496	289,533	288,437	263,774	268,150	272,001
Pro Shop merchandise and services	223,146	242,855	271,908	313,523	265,259	285,127	305,546
Golf outings	279,297	260,583	152,962	125,244	164,564	152,890	-
Memberships	174,142	140,348	124,389	129,961	170,197	145,046	148,507
Private events	122,515	115,514	114,820	109,714	161,328	178,406	-
Kitty Hawk Café	92,457	85,513	87,221	109,298	113,582	58,128	107,879
Total golf operations revenues	<u>2,431,678</u>	<u>2,347,041</u>	<u>2,517,372</u>	<u>2,699,486</u>	<u>2,532,611</u>	<u>2,727,811</u>	<u>2,879,113</u>
Percentage of total revenues	<u>6.94%</u>	<u>9.90%</u>	<u>10.70%</u>	<u>10.21%</u>	<u>9.68%</u>	<u>10.84%</u>	<u>9.30%</u>
<b>NON-OPERATING REVENUES</b>							
Property taxes	6,032,774	6,050,368	6,051,679	6,044,405	5,532,310	5,497,104	6,039,876
Personal property replacement tax	53,644	59,007	55,875	63,058	59,136	57,442	51,816
Investment income (loss)	163,502	36,000	88,992	51,726	215,354	(154,976)	28,458
Miscellaneous income	140,787	56,523	24,956	147,185	75,506	76,450	217,933
Gain (loss) on disposal of capital assets	10,108,842	422,856	1,086,921	1,436,894	54,953	108,787	4,324,243
Total non-operating revenues	<u>16,499,549</u>	<u>6,624,754</u>	<u>7,308,423</u>	<u>7,743,268</u>	<u>5,937,259</u>	<u>5,584,807</u>	<u>10,662,326</u>
Percentage of total revenues	<u>47.09%</u>	<u>27.94%</u>	<u>31.06%</u>	<u>29.30%</u>	<u>22.70%</u>	<u>22.19%</u>	<u>34.46%</u>
<b>CONTRIBUTIONS</b>							
	965,405	666,869	-	614,826	225,883	812,784	393,682
Percentage of total revenues	<u>2.76%</u>	<u>2.81%</u>	<u>0.00%</u>	<u>2.33%</u>	<u>0.86%</u>	<u>3.23%</u>	<u>1.27%</u>
<b>TOTAL REVENUES</b>	<u>\$ 35,036,959</u>	<u>\$ 23,711,306</u>	<u>\$ 23,530,168</u>	<u>\$ 26,431,317</u>	<u>\$ 26,154,987</u>	<u>\$ 25,165,130</u>	<u>\$ 30,944,459</u>

Note: In 2017, golf operations changed the reporting of revenue from greens fees, cart/club rentals, and Pro Shop merchandise sales. Those revenues specifically derived from golf outings were separated from the P300 golf operations department and reported in the P700 golf outings department. Prior years have not been adjusted, and this change will be reported on a prospective basis.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF PRINCIPAL REVENUE PAYERS -  
REVENUE FROM FUEL SALES TRANSACTIONS

Current Year and Six Years Ago

**JET-A JET FUEL**

Customer	2018		Customer	2012	
	Revenue	% of Total Fuel Sales Revenue		Revenue	% of Total Fuel Sales Revenue
TRANSIENT - JETS	\$ 1,224,510	12.17%	NETJETS	\$ 1,206,254	11.16%
NETJETS	976,652	9.71%	I.F.R.	1,168,197	10.81%
I.F.R.	740,568	7.36%	TRANSIENT - JETS	1,088,813	10.07%
MCDONALD'S CORPORATION	684,214	6.80%	MCDONALD'S CORPORATION	639,067	5.91%
DUPAGE AEROSPACE	671,479	6.67%	PLANEMASTERS LIMITED	386,478	3.58%
FLEX JET LLC	605,649	6.02%	PRIESTER AVIATION	330,514	3.06%
EXELON	491,785	4.89%	MARINE HELICOPTER SQUADRON	279,748	2.59%
PLANEMASTERS LIMITED	484,369	4.81%	FLEX JET LLC	219,294	2.03%
TREEHOUSE FOODS	198,240	1.97%	SUN COKE ENERGY	220,529	2.04%
JPC FALCON 1109 LLC	178,128	1.77%	DUPAGE AEROSPACE	191,060	1.77%
<b>TOTAL PRINCIPAL PAYERS</b>	<b>\$ 6,255,594</b>	<b>62.18%</b>	<b>TOTAL PRINCIPAL PAYERS</b>	<b>\$ 5,729,954</b>	<b>53.01%</b>
<b>TOTAL JET FUEL SALES REVENUE</b>	<b>\$ 10,060,687</b>		<b>TOTAL JET FUEL SALES REVENUE</b>	<b>\$ 10,809,140</b>	

**100LL AVIATION GASOLINE**

Customer	2018		Customer	2012	
	Revenue	% of Total Fuel Sales Revenue		Revenue	% of Total Fuel Sales Revenue
ROBERT WERDERICH	\$ 278,175	24.41%	TRANSIENT - AVGAS	\$ 227,240	16.61%
TRANSIENT - AVGAS	156,892	13.77%	SELF FUEL - AVGAS	179,225	13.10%
TRAVEL EXPRESS	109,825	9.64%	ROBERT WERDERICH	158,271	11.57%
SELF FUEL - AVGAS	95,346	8.37%	TRAVEL EXPRESS	138,705	10.14%
AIRLINE TRANSPORT PROFESSION	72,323	6.35%	METRO NETWORKS	101,745	7.44%
VICTORY AVIATION	68,801	6.04%	AMERICAN FLYERS	95,920	7.01%
FOX FLYING CLUB	42,781	3.75%	VICTORY AVIATION	73,510	5.37%
AVEL FLIGHT SCHOOL	38,184	3.35%	FOX FLYING CLUB	46,372	3.39%
MIDWEST AVIATION	25,949	2.28%	ILLINOIS STATE POLICE	31,890	2.33%
ILLINOIS STATE POLICE	20,312	1.78%	AIRNET SYSTEMS	25,127	1.84%
<b>TOTAL PRINCIPAL PAYERS</b>	<b>\$ 908,588</b>	<b>79.72%</b>	<b>TOTAL PRINCIPAL PAYERS</b>	<b>\$ 1,078,005</b>	<b>78.81%</b>
<b>TOTAL AVIATION GAS FUEL SALES REVENUE</b>	<b>\$ 1,139,678</b>		<b>TOTAL AVIATION GAS FUEL SALES REVENUE</b>	<b>\$ 1,367,914</b>	

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**SCHEDULE OF PRINCIPAL REVENUE PAYERS -  
REVENUE FROM NONFUEL SALES TRANSACTIONS**

Current Year and Six Years Ago

	2018		2012	
	Revenue	% of Total Nonfuel Revenue	Revenue	% of Total Nonfuel Revenue
EXELON BUSINESS SERVICES	\$224,530	8.15%	\$ 819,881	18.51%
TREEHOUSE FOODS	175,657	6.38%	273,305	6.17%
VICTORY AVIATION	171,396	6.22%	247,043	5.58%
ILLINOIS AVIATION ACADEMY	135,484	4.92%	178,576	4.03%
TRAVEL EXPRESS AVIATION	135,070	4.91%	150,975	3.41%
J. Cubed Holdings, LLC	89,376	3.25%	145,105	3.28%
TFH Aviation 1, LLC	76,801	2.79%	111,616	2.52%
GENERAL SERVICES ADMIN (GS-05B-18692)	70,455	2.56%	109,442	2.47%
T-BIRD AVIATION INC.	68,004	2.47%	103,641	2.34%
PLANEMASTER LIMITED	67,794	2.46%	89,590	2.02%
TRAVEL EXPRESS MAINTENANCE	64,200	2.33%	87,846	1.98%
Factor Systems Inc. dba Billtrust	60,750	2.21%	80,634	1.82%
MUKENSCHNABL INC.	60,564	2.20%	76,333	1.72%
AGS PARTNERS	50,779	1.84%	68,004	1.54%
GROUP FINANCIAL, LLC	50,334	1.83%	67,544	1.52%
TEXTRON AVIATION	45,806	1.66%	56,538	1.28%
GENERAL SERVICES ADMIN (GS-05B-18903)	45,682	1.66%	52,273	1.18%
McDONALD'S CORPORATION	43,603	1.58%	47,669	1.08%
GENERAL SERVICES ADMINISTRATION	42,036	1.53%	44,955	1.01%
BANK NOTE AVIATION CORP.	39,990	1.45%	42,528	0.96%
<b>TOTAL PRINCIPAL PAYERS</b>	<b>\$ 1,718,311</b>	<b>62.40%</b>	<b>\$ 2,853,498</b>	<b>64.42%</b>
<b>TOTAL NONFUEL REVENUE</b>	<b>\$ 2,753,611</b>		<b>\$ 4,429,227</b>	



**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**SCHEDULE OF REVENUE RATES AND CHARGES**

Last Seven Fiscal Years

	2018	2017	2016	2015	2014	2013	2012
<b>FUEL SALES</b>							
Jet A Fuel							
Revenue	\$ 10,060,687	\$ 9,120,186	\$ 8,069,647	\$ 9,485,235	\$ 11,253,762	\$ 9,953,401	\$ 10,809,140
Gallons sold	2,323,254	2,415,350	2,373,012	2,472,510	2,353,181	2,055,382	2,205,981
Average \$ per gallon	\$ 4.33	\$ 3.78	\$ 3.40	\$ 3.84	\$ 4.78	\$ 4.84	\$ 4.90
100LL Fuel							
Revenue	\$ 1,139,678	\$ 1,030,350	\$ 1,125,315	\$ 1,118,725	\$ 1,224,120	\$ 1,422,321	\$ 1,367,914
Gallons sold	220,720	213,325	247,895	221,010	203,744	233,805	233,275
Average \$ per gallon	\$ 5.16	\$ 4.83	\$ 4.54	\$ 5.06	\$ 6.01	\$ 6.08	\$ 5.86
<b>U.S. CUSTOMS SERVICE FEES</b>							
Single engine - 7,000 lbs. or less MTW*	\$ 87	\$ 87	\$ 87	\$ 75	\$ 75	\$ 75	\$ 75
Twin engine - 7,000 lbs. or less MTW*	175	175	175	150	150	150	150
Any aircraft 7,001 - 29,999 lbs. MTW*	350	350	350	300	300	300	300
Any aircraft 30,000 lbs. or more MTW*	525	525	525	450	450	450	450
Off-hours additional surcharge**	225	225	225	150	150	150	150
<b>LONG-TERM LEASES (PER YEAR)</b>							
Aviation ground leases							
(average rent per sq. foot)	\$ 0.71	\$ 0.68	\$ 0.66	\$ 0.65	\$ 0.63	\$ 0.61	\$ 0.59
Hangar leases (average rent per sq. foot)	7.21	6.89	6.53	5.94	5.46	5.94	5.83
<b>SHORT-TERM LEASES (PER MONTH)</b>							
Hangar fees (average per hangar bay)							
Aviation business hangar	\$ 4,005	\$ 3,858	\$ 3,136	\$ 3,643	\$ 3,499	n/a	n/a
Hightail hangar	5,380	5,113	4,263	3,859	3,537	n/a	n/a
Small corporate hangar	2,731	2,566	2,679	2,676	2,804	2,974	n/a
T-Hangar (twin)	1,032	995	993	994	1,022	968	954
T-Hangar (heated)	527	540	552	562	578	579	563
T-Hangar (unheated)	389	385	375	392	409	435	433
Tiedown fees (per month)	77	75	75	75	75	75	75

\*Maximum take-off weight (MTW) as published  
\*\*New U.S. Customs service fees effective 08/01/2016

DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS

SCHEDULE OF CERTAIN EXPENSES BY FUNCTION AND DEPARTMENT

Last Seven Fiscal Years

	2018	%	2017	%	2016	%	2015	%	2014	%	2013	%	2012	%
Administration	\$ 2,709,462	14.95%	\$ 2,567,734	15.31%	\$ 2,679,950	16.12%	\$ 2,508,324	14.68%	\$ 2,432,842	12.47%	\$ 2,384,707	12.64%	\$ 2,349,164	12.46%
Project and procurement management	355,950	1.96%	373,189	2.22%	258,770	1.56%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Field maintenance	1,785,194	9.85%	1,704,980	10.16%	1,884,608	11.33%	1,848,921	10.82%	1,679,843	8.61%	1,631,886	8.65%	1,491,066	7.91%
Building maintenance	920,649	5.08%	903,943	5.39%	957,992	5.76%	998,796	5.84%	1,150,610	5.90%	1,016,840	5.39%	956,109	5.07%
Flight center building	349,872	1.93%	336,272	2.00%	435,120	2.62%	341,267	2.00%	376,328	1.93%	323,213	1.71%	344,699	1.83%
Equipment maintenance	528,182	2.91%	513,089	3.06%	549,624	3.31%	498,472	2.92%	448,219	2.30%	439,403	2.33%	381,991	2.03%
Commissioners	102,073	0.56%	104,835	0.62%	105,011	0.63%	100,553	0.59%	94,181	0.48%	95,477	0.51%	114,973	0.61%
Business development	74,433	0.41%	75,650	0.45%	135,392	0.81%	168,251	0.98%	139,228	0.71%	127,264	0.67%	190,557	1.01%
Accounting	353,111	1.95%	361,040	2.15%	383,961	2.31%	335,422	1.96%	304,869	1.56%	344,359	1.83%	266,312	1.41%
Flight center	8,545,133	47.14%	7,444,484	44.38%	6,694,519	40.26%	7,553,673	44.19%	10,150,003	52.01%	9,790,455	51.91%	10,512,483	55.74%
Golf administration	666,719	3.68%	650,878	3.88%	683,708	4.11%	825,079	4.83%	972,842	4.99%	871,857	4.62%	857,472	4.55%
Golf maintenance	740,022	4.08%	747,648	4.46%	786,795	4.73%	761,709	4.46%	703,654	3.61%	725,426	3.85%	692,761	3.67%
Golf operations	328,184	1.81%	340,147	2.03%	413,313	2.49%	406,385	2.38%	313,524	1.61%	333,737	1.77%	355,695	1.89%
Golf food and beverage	303,195	1.67%	311,263	1.86%	326,170	1.96%	351,414	2.06%	320,468	1.64%	389,760	2.07%	248,830	1.32%
Golf weddings	288,721	1.59%	254,161	1.52%	235,344	1.42%	306,518	1.79%	299,063	1.53%	324,132	1.72%	516,753	2.74%
Golf private events	24,138	0.13%	25,151	0.15%	25,268	0.15%	28,895	0.17%	47,283	0.24%	31,728	0.17%	-	0.00%
Golf outings	28,940	0.16%	32,392	0.19%	31,909	0.19%	28,927	0.17%	46,345	0.24%	13,000	0.07%	-	0.00%
Kitty Hawk Café	24,890	0.14%	28,139	0.17%	40,069	0.24%	29,523	0.17%	35,246	0.18%	16,061	0.09%	51,082	0.27%
<b>TOTAL</b>	<b>\$ 18,128,868</b>		<b>\$ 16,774,995</b>		<b>\$ 16,627,523</b>		<b>\$ 17,092,129</b>		<b>\$ 19,514,548</b>		<b>\$ 18,859,305</b>		<b>\$ 19,329,947</b>	

Note: Total expenses do not include depreciation or major maintenance expenses.

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

DEMOGRAPHIC AND ECONOMIC INFORMATION

Last Ten Fiscal Years

---

<b>Fiscal Year</b>	<b>Population</b>	<b>Total Personal Income (in 000s)</b>	<b>Per Capita Personal Income</b>	<b>Per Capita Income</b>	<b>County Unemployment Rate</b>
2018	931,826	N/A	N/A	N/A	3.30%
2017	930,128	\$ 64,479,460	\$ 69,323	\$ 42,050	4.10%
2016	929,368	61,404,832	66,072	40,547	4.80%
2015	933,736	59,813,856	64,059	39,336	4.70%
2014	932,708	56,600,761	60,684	38,931	5.80%
2013	932,126	54,123,390	58,064	38,570	7.40%
2012	927,987	52,971,536	57,082	38,398	7.30%
2011	923,222	50,323,760	54,509	38,405	8.00%
2010	916,924	48,516,778	52,913	37,849	8.30%
2009	912,732	47,721,393	52,284	37,592	8.40%

N/A - Not available at time of publication.

Data Sources

U.S. Census Bureau, Illinois Department of Employment Security and Office of the County Clerk

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

FULL-TIME EQUIVALENT EMPLOYEES BY DEPARTMENT

Last Seven Fiscal Years

	2018	2017	2016	2015	2014	2013	2012
<b>DEPARTMENT</b>							
Airport Authority							
DAA Commissioners	9	9	9	9	9	8	9
Administration/finance	11	11	11	10	10	13	13
Facilities/equipment maintenance	7	6	7	7	6	7	7
Field maintenance	9	9	9	10	10	10	10
Marketing	-	-	-	1	1	1	1
Total Airport Authority	36	35	36	37	36	39	40
Flight Center	19	20	19	20	20	20	20
Golf Course	10	10	9	10	11	11	10
<b>TOTAL</b>	<b>65</b>	<b>65</b>	<b>64</b>	<b>67</b>	<b>67</b>	<b>70</b>	<b>70</b>

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**PRINCIPAL EMPLOYERS**

Last Year and Nine Years Prior

Employer	2017		Employer	2008	
	Employees	% of Total County (Jobs) Employment		Employees	% of Total County (Jobs) Employment
Edward Hospital and Health Services	7,900	1.00%	Edward Hospital	4,800	0.65%
Heartland Food Corporation	5,000	0.63%	Lucent Technologies	4,300	0.59%
Northwestern Medicine CDH	4,700	0.59%	Central DuPage Hospital	4,000	0.55%
Abercrombie and Kent Inc.	3,300	0.42%	Elmhurst Memorial Hospital	3,600	0.49%
Readerlink Distribution	3,245	0.41%	Advocate Good Samaritan	3,453	0.47%
Footprint Acquisition LLC	3,200	0.40%	DuPage County	3,003	0.41%
Argonne National Laboratory	3,190	0.40%	Argonne National Laboratory	2,800	0.38%
DuPage County	2,641	0.33%	College of DuPage	2,693	0.37%
McDonald's Corp.	2,600	0.33%	Fermi National Lab	1,880	0.26%
Navistar International Corp.	1,980	0.25%	DeVry Institute	1,800	0.25%
<b>TOTAL PRINCIPAL EMPLOYERS</b>	<b>37,756</b>	<b>4.76%</b>	<b>TOTAL PRINCIPAL EMPLOYERS</b>	<b>32,329</b>	<b>4.41%</b>
<b>TOTAL NUMBER OF JOBS IN DUPAGE COUNTY</b>	<b>792,793</b>		<b>TOTAL NUMBER OF JOBS IN DUPAGE COUNTY</b>	<b>733,783</b>	

Includes ten largest employers

Note : The Principal Employers and Total Number of Jobs in DuPage County is obtained from the DuPage County CAFR and is one year in arrears as the current year's CAFR is not available at the time of publishing.

Data Source

DuPage County, Illinois' 2017 CAFR

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**SCHEDULE OF CAPITAL CONTRIBUTIONS**

Last Seven Fiscal Years

<b>Fiscal Year</b>	<b>Federal Grants</b>	<b>State Grants</b>	<b>Total Grants</b>
2018	\$ 450,009	\$ 24,998	\$ 475,007
2017	1,048,132	58,927	1,107,059
2016	-	-	-
2015	291,260	15,757	307,017
2014	215,199	6,645	221,845
2013	1,207,461	22,275	1,229,736
2012	362,956	34,763	397,719
<b>TOTAL</b>	<b>\$ 3,575,017</b>	<b>\$ 163,365</b>	<b>\$ 3,738,383</b>

Note: This schedule of capital contributions is compiled from project status reports from the Illinois Department of Transportation (IDOT). There may be a timing difference between the date IDOT recorded certain project expenses and the date the Authority recorded those expenses. Therefore, this schedule of capital contributions may be different from the contributions reported on the Authority's audited financial statements.

Data Sources

Illinois Department of Transportation, "Project Status Report"  
For Airport: DuPage Airport

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF PROPERTY TAX DATA

Last Eight Levy Years

Levy Year	Assessed Valuation	Tax Levy	Tax Rates		The Authority's % of County
			Authority	County	
2018	N/A	N/A	N/A	N/A	N/A
2017	\$ 36,377,894,196	\$ 6,038,730	\$ 0.0166	\$ 7.5800	0.22%
2016	34,421,220,036	6,058,135	0.0176	7.9723	0.22%
2015	32,244,251,239	6,061,919	0.0188	8.4556	0.22%
2014	30,908,021,332	6,057,972	0.0196	8.6086	0.23%
2013	31,194,972,325	5,552,705	0.0178	8.4427	0.21%
2012	32,982,950,130	5,541,136	0.0168	7.6982	0.22%
2011	35,896,051,402	6,066,433	0.0169	6.8900	0.25%

N/A - Not available at time of publication.

Data Source

County of DuPage, Illinois

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

**MISCELLANEOUS STATISTICAL DATA**

Last Seven Fiscal Years

<b>Fiscal Year</b>	<b>Operating Income (Loss) Before Depreciation</b>	<b>(1) Changes in Net Position</b>	<b>(2) Airport Operations</b>	<b>Fuel Sales JetA and 100LL (Gallons)</b>	<b>(3) Size (Acres)</b>
2018	\$ (1,326,662)	\$ 9,098,169	\$ 106,249	\$ 2,543,974	2,410
2017	(692,548)	(374,164)	91,667	2,628,675	2,517
2016	(1,487,401)	(1,107,700)	100,235	2,621,219	2,518
2015	750,719	2,278,397	76,499	2,693,697	2,529
2014	(76,500)	(1,466,593)	71,879	2,556,945	2,543
2013	(640,654)	(2,648,915)	74,412	2,288,986	2,543
2012	646,865	2,605,061	79,866	2,439,170	2,543

(1) Changes in net position does not include any prior period adjustments.

(2) As defined, one operation is one takeoff or landing.

(3) Sold 14.55 acres in 2015 and 10.51 acres in 2016. Both land sales were the Authority-owned parcels of land located within the DuPage Business Center, south of the airport. Sold 0.795 acres to the Illinois Department of Transportation in 2017. In 2018, sold 38.675 to Pritzker/Suncast, 46.839 acres to Greco/Crest Hill, and 22.16 acres to Norix.



**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

SCHEDULE OF CAPITAL ASSETS AND DEPRECIATION

Last Seven Fiscal Years

	<b>Airport Operations</b>		
	<b>2018</b>	<b>2017</b>	<b>2016</b>
Land and land improvements	\$ 158,660,112	\$ 161,548,283	\$ 147,037,334
Runways, ramps and parking lots	74,767,529	74,758,351	74,758,351
Buildings and improvements	88,404,612	88,181,964	77,196,296
Equipment and vehicles	9,158,577	8,811,873	8,884,632
Software	206,380	206,380	206,380
Office and other equipment	1,256,675	1,089,342	1,083,712
<b>Total</b>	<b>332,453,885</b>	<b>334,596,193</b>	<b>309,166,705</b>
Less accumulated depreciation	(181,792,875)	(175,281,226)	(168,883,411)
Add construction in progress	2,390,857	1,362,142	10,111,613
<b>NET ASSET VALUE</b>	<b>\$ 153,051,867</b>	<b>\$ 160,677,109</b>	<b>\$ 150,394,907</b>
	<b>DuPage Flight Center</b>		
	<b>2018</b>	<b>2017</b>	<b>2016</b>
Equipment and vehicles	\$ 880,465	\$ 880,465	\$ 880,465
Less accumulated depreciation	(788,008)	(772,816)	(757,623)
<b>NET ASSET VALUE</b>	<b>\$ 92,457</b>	<b>\$ 107,649</b>	<b>\$ 122,842</b>
	<b>Prairie Landing Golf Course</b>		
	<b>2018</b>	<b>2017</b>	<b>2016</b>
Land and land improvements	\$ 11,920,121	\$ 11,920,121	\$ 11,920,121
Buildings and improvements	6,016,872	6,016,872	5,950,812
Equipment and vehicles	1,873,134	1,527,388	1,461,267
Office and other equipment	127,676	127,676	127,676
<b>Total</b>	<b>19,937,803</b>	<b>19,592,057</b>	<b>19,459,876</b>
Less accumulated depreciation	(15,821,946)	(15,644,840)	(15,270,149)
<b>NET ASSET VALUE</b>	<b>\$ 4,115,857</b>	<b>\$ 3,947,217</b>	<b>\$ 4,189,727</b>
<b>TOTAL NET ASSET VALUE</b>	<b>\$ 157,260,181</b>	<b>\$ 164,731,975</b>	<b>\$ 154,707,476</b>

<b>Airport Operations</b>			
<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>
\$ 146,886,678	\$ 146,874,170	\$ 145,937,492	\$ 145,937,492
74,689,387	61,601,030	60,288,626	53,417,295
76,825,065	75,903,871	67,435,385	67,327,724
7,884,695	7,816,479	7,268,022	7,284,986
206,380	206,380	109,640	109,640
1,083,712	1,029,342	1,011,735	1,001,756
307,575,918	293,431,273	282,050,901	275,078,893
(162,493,876)	(156,102,764)	(149,052,893)	(141,763,662)
1,103,935	14,458,800	9,231,518	10,852,091
\$ 146,185,977	\$ 151,787,309	\$ 142,229,526	\$ 144,167,322

<b>DuPage Flight Center</b>			
<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>
\$ 894,015	\$ 894,015	\$ 934,560	\$ 934,560
(753,107)	(734,465)	(755,015)	(719,515)
\$ 140,908	\$ 159,550	\$ 179,545	\$ 215,045

<b>Prairie Landing Golf Course</b>			
<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>
\$ 11,883,458	\$ 10,039,459	\$ 10,039,459	\$ 9,741,118
5,950,812	5,839,623	5,712,144	5,712,144
1,450,134	1,995,990	1,926,387	1,858,710
127,675	139,652	127,462	57,326
19,412,080	18,014,725	17,805,451	17,369,298
(14,902,772)	(15,239,041)	(14,993,276)	(14,206,670)
\$ 4,509,308	\$ 2,775,684	\$ 2,812,175	\$ 3,162,628
\$ 150,836,193	\$ 154,722,543	\$ 145,221,246	\$ 147,544,995

**DUPAGE AIRPORT AUTHORITY  
WEST CHICAGO, ILLINOIS**

AIRPORT INFORMATION

Year Ended December 31, 2018

---

Location: 29 miles west of central business district of Chicago, IL

Area: 2,800 acres

Elevation: 759 ft. (field elevation)

Airport Code: DPA

Runways:	2L-20R	North/South	7,571 x 150 ft.	ILS/GPS
	2R-20L	North/South	6,451 x 150 ft.	GPS
	10-28	East/West	4,750 x 75 ft.	ILS
	15-33	Southeast/Northwest	3,399 x 100 ft.	

Flight Center: 52,000 sq. ft. - Amenities include Kitty Hawk Café, crew lounge, passenger lounge, concierge, U.S. Customs, meeting rooms, and exercise room with showers

Transient Hangars: 124,000 total sq. ft. - Includes a 31,000 sq. ft. dedicated transient hangar completed in 2017

ARFF: 24/7 ARFF Index B Coverage

Aviation Rentals: 167 hangar bays available for rent  
121 tiedown spots available for rent

International: User-fee U.S. Customs/Immigration federal inspection service

Tower: FAA ATCT 24/7-365

FBO: DuPage Flight Center

Data Sources

Authority's internal records  
Google Maps  
DuPage County GIS Parcel Viewer